

## NOTICE OF MEETING

# CULTURE, COMMUNITY SAFETY & ENVIRONMENT SCRUTINY PANEL

**Tuesday, 13th October, 2026, 6.30 pm - George Meehan House 294  
High Road Wood Green N22 8JZ**

**Members:** Councillors Adam Small (Chair), Ibrahim Ali, Karolina Braun, Mark Grosskopf, Andrew Reid, Nelly Tackie and Edward Thacker

**Co-optees/Non Voting Members:**

Quorum: 3

### **1. FILMING AT MEETINGS**

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### **2. APOLOGIES FOR ABSENCE**

### **3. ITEMS OF URGENT BUSINESS**

The Chair will consider the admission of any late items of urgent business (late items will be considered under the agenda item where they appear. New items will be dealt with as noted below).

### **4. DECLARATIONS OF INTEREST**

A member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
- (ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct

**5. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS**

To consider any requests received in accordance with Part 4, Section B, Paragraph 29 of the Council's Constitution.

**6. MINUTES (PAGES 1 - 10)**

To approve the minutes of the previous meeting on 23 February 2026.

**7. QUARTER 1 BUDGET MONITORING (PAGES 11 - 84)**

**8. CYCLING SAFETY SCRUTINY REVIEW**

Papers to follow.

**9. WORK PROGRAMME UPDATE**

Papers to follow.

**10. NEW ITEMS OF URGENT BUSINESS**

To consider any items admitted at item 3 above.

**11. DATES OF FUTURE MEETINGS**

- Monday 16 November 2026
- Tuesday 15 December 2026
- Monday 22 March 2027

Fola Irikefe, Principal Scrutiny Officer  
Email: fola.irikefe@haringey.gov.uk

Fiona Alderman Director of Legal & Governance (Monitoring Officer) George  
Meehan House, 294 High Road, Wood Green, N22 8JZ

Monday, 05 October 2026

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## **MINUTES OF THE CULTURE, COMMUNITY SAFETY AND ENVIRONMENT SCRUTINY PANEL HELD ON Monday 23<sup>rd</sup> February 2026, 6.30pm**

### **IN ATTENDANCE:**

Councillors Makbule Gunes (Chair), Liam Carroll, Luke Cawley-Harrison, Mark Grosskopf and Sue Jameson

Councillor Seema Chandwani, Cabinet Member for Resident Services & Tackling Inequality

Councillor Ibrahim Ali, Cabinet Member for Climate Action and Environment

Councillor Ajda Ovat, Cabinet Member for Communities

### **ALSO IN ATTENDANCE:**

- Hannah Hayes, Superintendent, Metropolitan Police
- Naima Ihsan, Principal Transport Planner
- Rob Krzyszowski, Director of Planning & Building Standard
- Mark Wolski, Head of Community Safety
- Fola Irikefe, Principal Scrutiny Officer

The following people attended as part of the panels evidence gathering session for the Scrutiny Review of Cycling Safety:

- Ben House, Coordinator, Haringey Cycling Campaign (HCC)
- Ian Sygrave, Chair of the Ladder Community Safety Partnership (LCSP) and the Ward Police Panel
- Vincent Neff, Healthy Streets North Tottenham
- Michael Poteliakhoff, Chair, Haringey Cycling Campaign (HCC)

### **Attendance Online:**

Amanda Jacobs, Member of Haringey's Joint Partnership Board (JPB) and of the now-defunct Transport Inclusion Group, Chair of City of London Access Group (CoLAG)

### **1. APOLOGIES FOR ABSENCE**

Apologies were received from Councillor Dunstall, Chief Superintendent Anna McCartney, Barry Francis, Eubert Malcolm and Zoe Robertson.

### **2. FILMING AT MEETINGS**

The Chair referred Members present to agenda item 1 as shown on the agenda in respect of filming at this meeting, and Members noted the information contained therein'.

### **3. URGENT BUSINESS**

None.

### **4. DECLARATIONS OF INTEREST**

None.

**5. DEPUTATIONS / PETITIONS / PRESENTATIONS / QUESTIONS**

There were none received.

**6. MINUTES**

That the minutes of the meeting on 16<sup>th</sup> December 2025 were agreed as an accurate record.

**7. METROPOLITAN POLICE UPDATE REPORT**

Superintendent Hanah Hayes, Metropolitan Police gave an update, providing an overview of crime statistics over the period of January 2025 to December 2025 and explained there continues to be high rates of crime in respect of theft and violence against the person. The Panel were briefed that there had also been some increases in the area of the possession of drugs, weapons and drug trafficking which could be because of increased police action in these areas. The highest offences were seen in July 2025 and the lowest in February 2025 which correlates with the seasonal variance. Increase in positive outcome rates is also considered as positive as hate crime, sexual offenses are often under-reported.

Superintendent Hayes explained that there has been an increase in vehicle crime but there is yet to be an insight as to what has caused the increase but there is an awareness that in certain wards there is one person carrying out the offence so when that person is arrested the rate goes down significantly.

Once questions opened, Councillor Gunes sought clarity on whether sexual offences include those inside as well as outside in public. Superintendent Hayes confirmed that the sexual offenses were those carried out both in private and in the public domain including a varied range of offences from inappropriate touching to the most extreme. Following further enquiry, it was confirmed that domestic abuse and violence against the person statistics was not just limited to violence and included coercive control, financial abuse etc.

The Chair expressed that Tottenham Hale was a hotspot for crimes such as phone theft and there was also a national trend with this on the increase, she enquired what was being done internally within the council to try and address it. Councillor Ovat, Cabinet Member for Communities explained that a lot of partnership work is carried out with the Police, ward Councillors and during the week of action they consider statistics and the location of which wards need to be prioritised. Once areas are identified, actions are then co-ordinated between partners for example in tackling shop lifting – the council works with local traders and businesses, and this has led to some reductions.

The Chair said that in reference to theft of motor vehicle, at the Ferry Lane estate, numerous cars without number plates are left there and its causing ongoing issues. Superintendent Hayes agreed that there has been an increase in– two main

patterns, parcel shelf theft and blue badge holder theft. In respect of parcel shelf, Councillor Cawley-Harrison enquired if there was a team in the Metropolitan Police looking into patterns that are emerging? Superintendent Hayes explained that a team will do once it becomes a pattern, but intel needs to be built up but only becomes a priority once reported - statistics, pressure and priority is when it becomes a priority.

Councillor Carroll enquired if facial recognition was having an impact on picking up shoplifters? Superintendent Hayes explained that generally live facial recognition has not necessarily had an impact on new perpetrators as it is generally those who are already known and wanted that are picked up through the technology as opposed to unknown criminals.

A follow up question on the progress of extractions and how has it gone over the last 12 months was put to Superintendent Hayes. It was explained that they were previously unable to understand extraction rates, currently unable to mark it up but the response teams are being stretched as a result of the increase in demonstrations. In the event of a murder, the response to that is also extracted from neighbourhood teams. Superintendent Hayes said that following some monitoring, they have found that teams can be extracted by up to 40% on a daily basis and increasing to 80% on the weekends and Haringey is at 78% capacity and Enfield is 82%.

Councillor Cawley-Harrison enquired about what the cost of recovery from covering commercial events like concerts was? Superintendent Hayes explained that Tottenham Football club, have to pay for Police Officers within the footprint of the club but not outside of the stadium. The Police are required to provide policing externally, extractions across the Metropolitan Police are also taken to other clubs regardless of the location. At present they do not get any money back unless they are within the footprint of the stadium.

Councillor Cawley-Harrison followed on from this question, enquiring what control the council has with gigs and the contracts and whether there was any scope to allow events taking demand e.g. funding for the police. The Director of Planning & Building Standard explained that they were looking at things that can be done within planning legislation. There are not provisions currently for utilising other methods of funding through e.g. business rates. In terms of managing events, the police and other key stakeholders in the Safety Advisory Group work well together. The Head of Community Safety explained that there have been some contributions in respect of noise and licensing, street trading and anti-social behaviour. Councillor Cawley-Harrison voiced that events were a big expense to the Council and Police without cost recovery and this was something we should be looking into and possibly be lobbying for within legislation as part of granting a licence.

A Councillor voiced that there is a lot happening in Crouch End, Muswell Hill and Highgate and the Neighbourhood Teams order to know who the goods are being sold onto. The Councillor expressed that it would be good if it could be looked into.

Superintendent Hayes explained that PC's, Sergeants and inspectors need special permission for extra resources and have put in further bids. There has to be some caution raised around request that has been put in due to disparity in application and low risk wards that don't get the same resources as the east of the borough.

Councillor Jameson enquired about the process used for stopping shoplifters. The Panel heard that the perpetrator is generally stopped by security who then contacts the unit and then they are arrested, the shop then issues a banning order, the Police will then issue a community warning – either a CPW or CPN which prevents them returning to the shop. Superintendent Hayes also reported that there is a move for judges taking shoplifting more seriously and so charging for multiple offences at once has led to higher prison sentences with some over 12 months.

Councillor Grosskopf enquired why closure orders couldn't be put in place for longer? The Head of Community Safety explained that they made wide use of closure orders in the east of the borough in areas such as Rothbury Walk which was for a three month period that could be extended – he asserted that there is a need to balance between the closure and the interests of the people living in the area.

Councillor Grosskopf enquired about the patrols by mosques as they were not visible Superintendent Hayes responded that there should be visible patrols.  
**FOLLOW UP:** Superintendent Hayes to follow up regarding patrols by the mosque.

Michael Poteliakhoff, Chair, Haringey Cycling Campaign (HCC) enquired whether bike theft was included in theft category or robbery category to which Superintendent Hayes explained it was generally theft and was only categorised a robbery where violence is used. Superintendent Hayes also confirmed that year-on-year there is probably an increase in bike theft especially with electric bikes.

**FOLLOW UP** – Details of number of bike theft to be provided. Able to come back with details

The Head of Community Safety concluded the discussions by briefing on the pressing demands at present which included the increased pressure on the Community Safety Partnership including implementing the Anti-Social Behaviour Policy and protocol, procuring MOPAC funded officers for four years, mental health issues, increasing housing challenges and increase in complex case work.

The Chair thanked everyone present.

## 8. UPDATE ON TRANSPORT AND TRAVEL

Rob Krzyszowski, Director of Planning & Building Standard opened the discussions on the update on transport and travel as part of the evidence for Panels review of cycling safety with information that the panel had requested.

Naima Ihsan, Principal Transport Planner mapped out the collision data between January 2022 and December 2024 which are detailed below.

Pedestrian collisions are as follows:

- 6 fatal accidents – 5 male, 1 female
- 92 serious collisions, 50 female, 43 male
- 392 slight collisions, 198 male, 195 females
- Key Areas: Green Lanes, Tottenham, Crouch End, Northumberland Park, Archway Road
- Cycling collisions are detailed below:
- No fatal collisions
- 58 serious collisions - 42 male, 16 female
- 309 slight collisions - 244 male, 55 female
- Key Areas:
- Green Lanes, Tottenham, Crouch End, Northumberland Park, Archway Road

The top ten issues from the Common Place exercise were also identified through engagement and was presented to the Panel. Amongst the main barriers that were identified through the consultation was lack of cycle infrastructure, safety issues, accessibility Issues (lack of step free access), pavement conditions and congestion amongst some other detailed in the presentation.

The headline outcomes from an additional engagement for the Kerbside Strategy which aims to address issue of safer, healthier and more livable streets showed a high number of respondents agreeing that streets should prioritise walking, wheeling and cycling. The majority of people also agreed with the division of space for walking, access for vehicles and socialising. There was also strong agreement that walking, wheeling, buses and cycling should be prioritised over private cars.

Details of zebra crossing installations, school streets implementations for 44 schools, Low Traffic Neighbourhoods, 20pmh roads and the current motorcycling safety consultation running till mid-March 2026.

The Panel also heard about the imminent procurement of a new dockless bikes provider currently in procurement stage. The new contract would be awarded on the basis of improvements safeguards, stronger management of non-compliantly parked bikes being removed within 3 hours of being reported, increased patrol in hotspot areas of Haringey via consistent monitoring of the user database and campaigns in schools to target those who are using dockless bikes underage. The awarded provider will also have to employ stricter fines on non-compliant users, concessions for lower income groups, contribute to cycle training and a share of profits.

Councillor Grosskopf enquired about data before and after LTN's are installed in terms of collision rates. Councillor Ibrahim Ali, Cabinet Member for Climate Action and Environment explained that there has been a long period of monitoring LTN's and there has been a 38% reduction in collisions. There has also been a reduction in congestion population so less turn on the periphery. Councillor Grosskopf sought

further insight into the impact on the boundary roads. **FOLLOW UP:** Naima Ihsan to provide exact statistics as part of a Cabinet report. Councillor Seema Chandwani, Cabinet Member for Resident Services & Tackling Inequality, explained that in trying to understand why the boundary roads have also seen a reduction it is because the majority of LTN's are at junctions and so people are no longer making turns down particular roads because they are LTN's and less likely to collide with another vehicle or cyclists.

Councillor Cawley-Harrison sought clarity on the use of the term collision. The Cabinet Member for Resident Services & Tackling Inequality explained that the term collision was used now rather than 'accident' as 'accident' removed the sense of the person being blameless.

Councillor Cawley-Harrison enquired over when considering road safety interventions, what evaluation is carried out with the collision in itself e.g. does infrastructure come into play in the analysis. Councillor Chandwani explained that the Safe Systems response is followed looking at behaviour, speeding and prevention.

Councillor Liam Carroll expressed that he felt some of the worst operators of dockless bikes were currently in the borough and was keen to know how things would be different once the new contract was awarded. The Cabinet Member for Climate Action and Environment explained that the new dockless bike contract was going to Cabinet on 10 March, and one of the potential operators was actually based in the borough so hopefully responses will improve, there will now be targets and a timeline for issuing fines, funding for cycle training will also be included as well as other stipulations. The Cabinet Member for Resident Services & Tackling Inequality explained that there are various hire bikes that are unregulated and the best thing that can be done is to get into a contract with the winning tender matching the councils' expectations and in doing so tightening enforcement.

Director of Planning & Building Standard added that the trial for dockless bikes provided the council with the opportunity to learn lessons and whoever is awarded the contract, liaison will be built in with operation reports, stronger clauses on event management and contractual controls on dockless bikes.

Councillor Jameson expressed that the 3-hour removal for non-compliant dockless bikes felt too long especially for example wheelchair users. Councillor Chandwani explained that it is currently 24 hours so a clear improvement. Councillor Ali said that the contract had to be realistic and achievable and three hours felt ideal. This objective will be closely monitored with a view to improving.

Councillor Chandwani also informed the Panel that geo-fencing which will be implemented will also be a disincentive for parking in the wrong place as the perpetrator will be charged continuously. A dedicated email address for people to contact where there is a major obstruction will also be provided. Councillor Ali also explained that one operator will have QR code that people can report to.

Councillor Jameson stressed that there is currently no way of telling if a bike is vertical or horizontal and sprawled across the pavement. Councillor Ali and Chandwani agreed and that it was a point to be taken away when considering the new operator.

**ACTION:** Consideration of whether the bikes will be able to indicate to providers if it is horizontal or vertical should be provided.

Michael Poteliakhoff, Chair, Haringey Cycling Campaign (HCC) enquired about the Kerbside Strategy and whether it was felt there should be stronger rules regarding pavement cross overs along the line of Islington and Westminster. The Director of Planning & Building Standard expressed that the question had been submitted via Planning Policy and a response would be provided through that means.

**ACTION:** Response to be sent to HCC regarding the Kerbside Strategy and pavement cross overs. RK

Amanda Jacobs, Member of Haringey's Joint Partnership Board (JPB) and of the now-defunct Transport Inclusion Group, Chair of City of London Access Group (CoLAG) briefed that she was attending online on behalf of the Chair of the Joint Partnership Board problems regarding accessibility and inclusion posed by dockless bikes and requested an official response to the document submitted. Amanda Jacobs stressed for the Panel to consider accessibility and inclusion at all points including the perspective that disabled and older people also as cyclists themselves as part of their review and not just pedestrians and wheelchair users. There are up to 13, 000 disabled cyclists in the borough.

**ACTION:** Include evidence submitted as part of the Scrutiny Panels review.

## 8 SCRUTINY REVIEW OF CYCLING SAFETY - EVIDENCE GATHERING AT THE MEETING

The Panel received a presentation from Michael Poteliakhoff, Chair, Haringey Cycling Campaign (HCC) on the various cycle lanes in the borough and the challenges and the problem areas around the borough and **the need to improve infrastructure**. The campaign group also shared details of integrated cycle culture and design in other areas of the country such as Kings Lynn and other countries like Japan.

The HCC briefed on the problems with shared cycle lanes between cyclists and pedestrians as the **signage for cyclists** is often un-clear when they can use the pavements and the increased pavements leaves the road narrower. The Chair of the HCC expressed that Haringey has a patchwork road network and that Hackney has a good cycling network and the issue with cycle lanes in Haringey is that it isn't a joined up, coherent cycling network although there are some good examples in the borough. Michael Poteliakhoff questioned if the objectives in the Walking and Cycling Action Plan,

although commendable, currently felt unattainable because it felt like the momentum has stalled despite the fact that more and more people are cycling in the borough.

The Chair of the Panel gave an example of the need for better **planning** having been informed that a cycle lane was to be implemented in her ward as the funding from TfL had to be utilised. Councillor Gunes expressed that there was no communication or consultation about the cycle lane prior to implementation so she agreed that a more cohesive and planned approach was needed. The HCC expressed that **TfL design and consult** but they often follow through with their plans regardless. Ben House also stressed that the London boroughs which do well with regards to their cycling infrastructure are those who push back with TfL.

Councillor Grosskopf expressed that many people cycling on Markfield Road don't feel comfortable and they end up cycling on the pavement, he felt a separate lane would be helpful. Councillor Gunes also added that the lane outside Seven Sisters High Road is too large and it's a detriment to pedestrians.

Councillor Cawley-Harrison voiced that the current conversation and line of enquiry was part of the challenge, he felt people focussed on the small areas and challenges and there is a need to **think more strategically rather** than looking at particular issues. He enquired with the HCC if they felt the problems were because we were trying to make the infrastructure perfect.

Ben House, Coordinator, Haringey Cycling Campaign (HCC) said there needs to be a bigger strategic picture such as the Walking and Cycling Action Plan but **implementation can be gradual and flexible and he cited that in Camden** they have up to 15 miles of protected segregated cycle lanes and they started with plastic wands when testing it out and then and then upgraded to make them permanent as they went along. Camden, Islington, Hackney and Waltham Forest have a good network, the panel was briefed. Councillor Jameson gave her opinion that the West Green Triangle and Turnpike Lane were easy wins in terms of implementing cycle lanes.

The Coordinator for HCC explained that only 1/3 of children are able to cycle on the road and 70% of children are leaving school unable to cycle, TfL funds **cycle training** in London and Haringey should be pushing for this as many young people have no training and jump onto dockless bikes, posing a danger to themselves and to others.

Ian Sygrave, Chair of the Ladder Community Safety Partnership (LCSP) and the Ward Police Panel stressed that he wasn't part of a lobbying group or cycling expert and was in attendance to provide a resident's view. He expressed that Whitman Road was particularly dangerous, and he felt was an intervention of pavement extensions and essentially an obstacle course cyclist and hence many preferred to use Green Lanes. His view was something that started as a traffic calming measure has potentially made cycling more dangerous.

The Chair of the LCSP also briefed that Green Lanes was a preference to Whitmans but now a significant number of cyclists use it and pedestrians feel unsafe crossing Green

Lanes. Having asked the local SNT to investigate the problem was, it was found that cyclists were jumping the light. Two officers stood at the same point between 5-5.30, on one occasion in uniform in a high-profile visible position and on another occasion plain clothed. When out of uniform every second bike **jumped the lights** amounting to 17 cyclists in total whereas when in uniform, there wasn't a single occurrence.

Ian Sygrave also briefed on the issue of dockless bikes being abandoned on the road. The Chair of the LCSP also expressed that he felt that Brent was very good at picking up bikes when they were left obstructing spaces and he was opposed to floating bus stops as unfair to cyclists and unfair to pedestrians and could encourage a collision,

Consideration was given to how some local authorities had the ability to **seize bikes** that were obstructing the path of pedestrians. The Cabinet Member for Resident Services and Tackling Inequality explained that the challenge with this approach was that authorities needed to have resources to store the bikes. The authority is ensuring that the chosen provider will be able to do this. The Cabinet Member for Climate Action and Environment expressed that the collection in some boroughs can be very seasonal, focussed on a set area but the issue the boroughs are recognising is that there isn't enough capacity to store the bikes

HCC briefed the Panel that a **London wide agreement on safety objectives** will help with delivery drivers and different levels of enforcement and sentencing, ranging from warning to outright banning for those that flout the rules. In terms of those working in the gig economy such as Deliveroo drivers this could be linked to some form of registration with their employees. London wide agreement for operators to have built in safety objectives that they should achieve re how they are improving pedestrian safety standards which is something that happens in Brussels and would help improve safety as well.

Councillor Cawley-Harrison sought HCC views on whether they saw conflict between powered two wheelers and regular bikes. The group explained that legally, electric bikes are limited to 15mph whilst illegal bikes can go up to 30mph, and the police carry out random spot checks to try and enforce. Chair of the Ladder Community Safety Partnership (LCSP) and the Ward Police Panel informed the panel that older more vulnerable road users don't feel comfortable and the solution is essentially better enforcement.

Ben House, Coordinator, HCC asserted that better infrastructure would ensure that cyclists aren't on the pavement and hence pedestrians are protected and in turn more people walking and cycling safely would lead to better health outcomes.

The Chair thanked the groups and members of the public who were in attendance in person, online and also those who sent in written evidence to support the Panels review. Councillor Gunes sad all the information would be considered as part of the Panels review.

The meeting ended at 9.30pm

CHAIR: Councillor Makbule Gunes

Signed by Chair .....

Date .....

**Report for:** Culture, Community Safety and Environment Scrutiny Panel –  
13 October 2026

**Title:** 2026/27 Finance Update – Quarter 1

**Item number:**

**Report  
authorised by:** Ayshe Simsek, Democratic Services & Scrutiny Manager

**Lead Officer:** Fola Irikefe, Principal Scrutiny Officer

**Ward(s) affected:** All

**Report for Key/** N/A  
**Non Key Decision:**

**1. Describe the issue under consideration**

- 1.1 The report provides details of the Council's financial position at Quarter 1 of the 2026/27 financial year.
- 1.2 The report was originally published as part of the agenda papers for the meeting of the Cabinet scheduled for 15<sup>th</sup> September 2026. It was also scrutinised at the meeting of the Overview & Scrutiny Committee on 17<sup>th</sup> September 2026.
- 1.3 The Culture, Community Safety and Environment Panel is considering this report as part of the overall scrutiny approach to quarterly finance and performance monitoring.

**2. Recommendations**

- 2.1 That the Panel give consideration to the contents of the report and, following questions to Cabinet Members responsible for Culture, Communities and Environment and the Corporate Director, submits any recommendations that arise to the Overview & Scrutiny Committee.

**3. Background information**

- 3.1 Given the Council's challenging financial situation, the terms of reference for Overview and Scrutiny has been updated in recent years to allow more prominent focus on budget monitoring and performance. This includes in-year finance and performance monitoring items on a quarterly basis.
- 3.2 Quarterly finance updates are provided to the Cabinet in September, December, March and June. The Overview & Scrutiny Committee then scrutinises the same report shortly after each Cabinet meeting and any issues relating to specific services can then be considered by the Scrutiny Panels.

- 3.3 Panel Members should therefore focus in particular on the references to Culture, Communities and Environment in the main report and the forecast for the Culture, Strategy and Communication Directorate at Appendix 1C and Appendix 1 F - Environment and Resident Experience. The areas of Appendix 1C and 1 F relating to corporate and customer service, planning building standards and sustainability, and corporate services should be disregarded as this will be scrutinised by the Housing, Planning & Development Scrutiny Panel and OSC.

#### **4. Statutory Officers comments**

- 4.1 Refer to the 2026/27 Finance Update – Quarter 1 report (Cabinet report – Section 11) provided for statutory officer comments.

#### **5. Use of appendices**

- **2026/27 Finance Update – Quarter 1 (report to Cabinet meeting, 15<sup>th</sup> September 2026)**
- Appendices 1a to 1f – Directorate Level Forecasts including Savings and Capital forecasts
  - 1a – Children & Young People Directorate
  - 1b - Adults, Housing & Health Directorate
  - **1c – Culture, Strategy & Communities Directorate**
  - 1d – Finance & Resources Directorate
  - 1e – Corporate Directorate
  - **1f – Environment & Resident Experience Directorate**
  - 1g – Housing Revenue Account
- Appendix 2a – Write Off Summary Report
- Appendix 2b – Debt Write Off (exceeding £50k)
- Appendix 3 – Revenue and Capital virements

**Report for:** Cabinet – 15 September 2026

**Item Number:** 11

**Title:** 2026/27 Finance Update Quarter 1 (Period 3)

**Report**

**Authorised by:** Taryn Eves – Corporate Director of Finance and Resources (Section 151 Officer)

**Lead Officer:** Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

**Ward(s) Affected:** N/A

**Report for Key/  
Non-Key Decision** Key

**1. Introduction**

- 1.1 This budget report covers the position at Quarter 1 of the 2026/27 financial year including General Fund (GF) Revenue and Capital; Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances compared to when the budget was set in March 2026.

**General Fund**

- 1.2 The Council's financial position remains extremely challenging and despite setting a budget of £353.02m (which already includes £84.3m of Government Exceptional Financial Support (EFS)) in March 2026, based on the latest information on expected demand and price increases, the Council is now forecast to spend £374.8m on day to day services, of which 80% of service spend is on supporting the most vulnerable through adult services, children's and education and housing demand (temporary accommodation). Both demand and price in these areas continue to remain high and in Children's Social Care and temporary accommodation, demand has increased more than expected when the budget was set.
- 1.3 However, a substantial element of the forecast £21.7m overspend is due to the recurring issue of non-delivery of agreed savings either from prior years or 2026/27. Non-delivery of savings has been raised by the Council's external auditors in a statutory recommendation and the Council's response was agreed by Full Council on 20 July. The recommendation cited that persistent failure to deliver on savings targets exposes the authority to a risk of significant financial loss and due to the challenging financial position at the Council, and increasing demands on resources, there is a risk that the Council does not have in place adequate arrangements in respect of its identification and monitoring of savings schemes to achieve financial sustainability over the short to medium term.
- 1.4 There is therefore a substantial risk that, if the current forecast overspend on services cannot be brought down significantly and an improvement on the delivery of savings before year end, the assumed use of £84.3m of Exceptional Financial Support (EFS)

will not be sufficient. This further increases the financial burden on the authority due to increased borrowing costs.

- 1.5 While the £21.7m forecast overspend could be mitigated from the remaining uncommitted corporate contingency of £23.5m, this would assume no further use of contingency in year. Given the level of risk across services and three quarters of the year remaining, it is unlikely it will all remain uncommitted by the year end. Furthermore, this will not in itself resolve the underlying financial sustainability in a permanent way.
- 1.6 It is, therefore, crucial that every possible action is taken to stop and or reduce non-essential spend, challenge every pound spent by the Council ensuring value for money between now and the end of March 2027 as well as prioritising the successful delivery of agreed savings. The use of EFS does not come without on-going financial implications, particularly if the Council uses the permission to borrow to fund the gap. At current rates each £1m of EFS used will add £86,000 to revenue costs each year for the next 20 years assuming the principal is repaid at maturity.

### **Dedicated Schools Grant (DSG) and Schools**

- 1.7 The Dedicated Schools Grant (DSG) forecast at Quarter 1 stands at £8.4m overspend which is fully in relation to the High Needs Block. This reflects the underlying pressure to support those with special educational needs, where numbers requiring support and the cost of commissioned placements continues to increase. Even though the Safety Valve programme ended on 31<sup>st</sup> March 2026 the work underway continues and the Council is continuing to provide new provision in borough.
- 1.8 The Council submitted its SEND improvement plan to government by the required deadline. If approved this could deliver a one-off payment of £9.4m against the remaining accumulated deficit of £12.7m, resulting in a revised accumulated deficit of £3.3m.
- 1.9 The number of schools in or facing deficits continues to rise. The 2025/26 outturn deficit for schools was £4.1m. However, at the end of quarter 1 this has increased to £7.7m. The Council is actively working with school leaders to identify recovery plans and other solutions which may lead to further academisation and / or closures.

### **Housing Revenue Account (HRA)**

- 1.10 The HRA is forecasting an overall deficit of £3.478m by the year end. There is a net under recovery of income of £10.213m mainly due to a forecast higher than budgeted level of void properties throughout the year. The income profile was adjusted for a 2% void rate for 2026/27 which represents a challenging target given levels of voids that arise through decant programmes, increased stock turnover and the acquisition programme where the time between completion of a purchase and occupation is too long.
- 1.11 An improvement plan is in place to increase void turnaround which includes additional senior management oversight and additional contractor capacity. This is expected to deliver improvements from September 2026 and will be closely monitored and reported through these quarterly reports and to the Housing Improvement Board.

## Capital Programmes

- 1.12 The quarter one forecast indicates underspends against both the General Fund (GF) and Housing Revenue Account (HRA) capital programmes. For the General Fund, the quarter one forecast spend for the year is £234.4m against the £344.49 budget and for the HRA, forecast spend for the year of £310.7m against budget of £376.9m. A summary of the main areas of variation are set out in Section 8 and there have been £3.462m of adjustments to the budget for the reasons set out in Table 1.

**Table 1 - General Fund capital programme adjustments**

| <b>Qtr. 1 General Fund Budget Adjustment</b> | <b>(£'000)</b>        |
|----------------------------------------------|-----------------------|
| Budget Increase/Addition                     | 557                   |
| Budget Reduction/Deletion                    | (5,027)               |
| External funding recognition/adjustment      | 1,009                 |
|                                              | <b><u>(3,462)</u></b> |

- 1.13 The budget increase of £557,000 relates to the recognition of the NCIL phase 2 whilst the budget reduction of £5.027m largely relates to the removal of scheme 226 – Initiatives under Housing Demand Programme. The external funding increase of £1.243m relates to aids and adaptations and some reductions, net £1.009m.

## Financial Resilience Plan

- 1.14 In light of the Council's financial position, on-going reliance on Exceptional Financial Support (EFS) from Government and now the statutory and non-statutory written recommendations issued by the Council's external auditors, significant attention continues to be placed on financial sustainability.
- 1.15 The Full Council meeting on 20 July received and accepted the recommendations from the external auditors and the Council's response [Statutory Recommendation](#), [Council Response](#), which includes the implementation of a 3-year Financial Resilience Plan; the continuation and enhancement of existing spend controls and stringent processes and governance on the capital programme and commissioning. Reporting against the Financial Resilience Plan will commence through this report from Quarter 2. The Finance Recovery Board will continue to provide oversight and challenge progress and following approval at the Full Council meeting, a cross-party member Finance Recovery Member Group will also be established focusing particularly on the delivery of agreed savings.
- 1.16 As noted above, the Council is maintaining existing spending controls and restrictions which is expected to contribute to improving the in year position by restricting non essential spending. The impact of these enhanced controls will be included in the quarterly finance update reports and the Budget reports as well as updates reported to Audit Committee through the Annual Governance Statement.
- 1.17 As part of the agreement by Government of the Council's £84.3m EFS requirement, Ministry of Housing Communities and Local Government have commissioned CIPFA to

carry out a Financial Resilience Review. This review is planned to start shortly and is likely to focus on financial management and governance across the organisation.

## **2. Cabinet Member Introduction**

- 2.1. This Q1 financial update illustrates the challenges that many local authorities are currently facing. The Council is now forecast to spend £374.8m this financial year, £21.7m above the £353.0m that was budgeted in March 2026. Most of the overspend is the result of base budget pressures carried forward from previous financial years but there are also further savings required to close the Council's in-year savings target, particularly in cross cutting areas which are challenging to administer.
- 2.2. For the General Fund capital spending, Q1 forecasts a £234.4m spend against the £344.4m budget and Housing Revenue Account capital spending is forecasted at £310.7m against a budget of £376.9m.
- 2.3. The Dedicated Schools Grant has seen pressure increase by £8.4m due to a higher-than-expected forecasted SEND provision. The Housing Revenue Account is also forecasting additional financial pressure, primarily due to temporary accommodation spending. This administration has already begun to take action to turn this around when we agreed in July to take further action on empty homes by procuring a new multi-service contract. This will deliver refurbishment, compliance and remediation works more quickly, potentially doubling our ability to turn round empty homes. We've also chosen to unblock the redevelopment of the Love Lane estate in Tottenham and purchased new homes in Wood Green, increasing our ability to house residents in local council homes moving forward.
- 2.4. While these actions will help to alleviate some of the pressures we face, this Q1 report highlights that the challenges across departments are mounting fast. The Council is seeing demand continue to increase across services and yet is receiving an inadequate funding settlement from government to meet that demand.
- 2.5. We know, for example, that around 1 in 50 Londoners are homeless. The Council rightly steps in to provide temporary accommodation to thousands of families in this situation across our Borough. Much of this is due to a housing market which has seen decades of eye-watering house price and rent increases, pushing local people out of their homes and communities. Many have nowhere to turn to and it is the Council that supports them in their moment of need.
- 2.6. Similar structural challenges are at the root of many other high service spends from adult social care to children's services. In many cases the Council is forced to fight fires without the policy levers or resources to tackle these challenges at source.
- 2.7. That is why this administration won't sit back and accept our current settlement. We will organise in our communities to show that the people of Haringey don't accept the managed decline enforced upon local authorities by central government and join with other councils to take that message to the corridors of power. Our leadership has already convened a cross-party group of councils in receipt of exceptional financial support to shape efforts to lobby government. Last week, we also joined the anti-austerity summit hosted by Hackney Council to further shine a light on these challenges. We will play a

leading role in that campaign to enable policy change at a national level so that local authorities can, once again, serve thriving communities and not just administer central government austerity.

### 3. **Recommendations**

3.1. Cabinet is recommended to:

3.2. Note the forecast total revenue outturn variance for the General Fund of **£21.7m** comprising **£16.71m** base budget pressures and **£4.99m** non delivery of savings. (Section 6, Table 2, Table 3 and Appendices 1a – 1g).

3.3. Note the net DSG forecast overspend of **£8.4m**. (Section 6 and Appendix 1a).

3.4. Note the net Housing Revenue Account (HRA) forecast overspend of **£3.478m** (Section 6 and Appendix 1h).

3.5. Note the forecast General Fund and HRA Capital expenditure of £545.2m which equates to 75.6% of the total 2026/27 budget position. (Section 8).

3.6. Approve the revenue budget virements and receipt of grants as set out in Appendix 3.

3.7. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 5 and Appendix 3.

3.8. Note the debt write-offs approved in Quarter 1 2026/27 which have been approved by the Corporate Director of Finance and Resources under delegated authority, or for those above £50,000, by the Cabinet Member for Finance (Appendix 2a and 2b) as set out in the Constitution.

### 4. **Reason for Decision**

4.1 A strong financial management framework, including oversight by Members and senior management is an essential part of delivering the council's priorities as set out in the Corporate Delivery Plan and to meet its statutory duties. This is made more critically important than ever because of the uncertainties surrounding the Council's challenging financial position, which is being impacted by Government funding, high demand for services, particularly for the most vulnerable and the wider economic outlook. This is creating an ongoing reliance on Exceptional Financial Support in the current year and across the next five years. The additional funding through the Fairer Funding Review was welcomed but the demand and inflationary pressures across services are far outweighing the income that Council receives from Government or can generate through its own local sources.

### 5. **Alternative Options Considered**

5.1 The report of the management of the Council's financial resources is a key part of the role of the Corporate Director of Finance and Resources (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

The remainder of this report and the accompanying appendices set out the current forecast financial position in more detail.

## 6. The General Fund

### Forecast Revenue Outturn

- 6.1. Table 2 below sets out the end of year financial forecast as at Quarter 1 against the revised budget. Full details for each Directorate can be found in Appendices 1a – 1g) however key points have been summarised below.
- 6.2. Children's Services is forecasting a pressure of £3.1m mainly driven by a combination of significant rises in the number of children with very complex needs coming into care, Home to School transport pressures due to changes in guidance means the council is now liable for the transport costs of children in care with an EHCP who are placed out of borough. As reported at the end of last year, ongoing reductions have not yet been identified to achieve the 5% staff reduction that all Directorates were required to achieve in 2025/26 and the Directorate's allocation of savings from increased use of digital technology from 2024/25.
- 6.3. Housing Demand (temporary accommodation) is forecasting a £2.9m overspend. Numbers in temporary accommodation (TA) remain high due to increasing homelessness demand and have been impacted by delays to delivery of new build and voids across the system. Increasing costs are largely driven by rising NPA costs (nightly purchased accommodation). However, net spend on TA per month has reduced from £2.29m per month, to £1.7m (-26%) over 13 months and remained relatively steady across Q1. This was due in large part due to reductions in spend on B&B costs (due to the hotel exit programme). NPA costs have seen gentle decreases but remain the largest cost pressure in the service.
- 6.4. Planned mitigations under the Housing Demand Transformation Programme include:
- A property acquisitions workstream that is on target to deliver the full £600k savings.
  - Continuing financial improvements resulting from the rent convergence programme
  - Contract and commissioning efficiencies; already delivered this year's corporate target of £257,000 in full, and on track to deliver next year's £380,000 in full.
  - High-cost TA move-on activity
  - NPA reduction and renegotiation work is set to deliver £250k savings
  - Void reduction underway across Housing will increase properties available for us as TA and general needs
  - PSL incentive delivery has been subject to delays but is now live and on target to meet the adjusted savings target.
- 6.5. Environment and Resident Experience is forecasting a £1.4m overspend. As reported at the end of last year, ongoing reductions have not yet been identified to achieve the 5% staff reduction that all Directorates were required to achieve in 2025/26 and the Directorate's allocation of savings from increased use of digital technology from 2024/25. The Wellbeing and Climate pressure (£1.3m) is largely from delays to the implementation of new offers across leisure services and therefore a shortfall of leisure

income against what was expected, part of which can be attributed to the requirement to review and update lease arrangements. These pressures across the Directorate are partially mitigated by combined increased income of £2.262m predominately within Parking and Highways and Community Safety and Waste services.

- 6.6. Finance and Resources is forecasting a pressure of £3.2m. The largest proportion is within the Commercial Property portfolio where income remains below budget pending the ongoing review of lease and rent reviews but also the additional costs incurred to complete the reviews. Although income has increased by £1m compared to the same period last year, it remains £3.2m short of the £4.5m target. Financial Management is also forecasting an overspend of £291,000 as a result of a 6 month delay in the implementation of a new staffing structure which means that reliance on agency remains high.
- 6.7. Corporate (Non Service budgets) are forecasting an overspend of £10.3m which relates to the forecast non delivery of cross cutting savings in the current year and also non delivery in 2025/26 that still needs to be addressed. During Quarter 1, £800,000 of the £23.5m Corporate Contingency has been allocated as set out in Section 1.4 in Appendix 1e.

**Table 2 – Revenue Budget Monitoring Forecast for Quarter 1 2026/27**

| Management Area                                               | Revised<br>2026/27<br>Budget | Total Full<br>Year<br>Forecast | Base<br>Budget<br>(over /<br>under-<br>spend) | Non<br>Delivery<br>of<br>Savings | P3<br>Total<br>Variance |
|---------------------------------------------------------------|------------------------------|--------------------------------|-----------------------------------------------|----------------------------------|-------------------------|
|                                                               | £'000                        | £'000                          | £'000                                         | £'000                            | £'000                   |
| Children's Services                                           | 96,378                       | 99,502                         | 2,986                                         | 137                              | 3,123                   |
| AHH Director of Adult & Social Services                       | 148,217                      | 148,930                        | 513                                           | 200                              | 713                     |
| AHH Housing Demand                                            | 46,225                       | 49,114                         | 2,520                                         | 369                              | 2,889                   |
| AHH Director of Public Health                                 | 0                            | 0                              | 0                                             | 0                                | 0                       |
| Environment & Resident Experience                             | 16,293                       | 17,676                         | 1,133                                         | 250                              | 1,383                   |
| Environment & Resident Experience HB                          | 1,336                        | 1,336                          | 0                                             | 0                                | 0                       |
| Culture, Strategy & Communities                               | 14,560                       | 14,682                         | 123                                           | 0                                | 123                     |
| Finance and Resources                                         | (2,838)                      | 318                            | 3,156                                         | 0                                | 3,156                   |
| <b>Directorate Service- Total</b>                             | <b>320,170</b>               | <b>331,556</b>                 | <b>10,430</b>                                 | <b>956</b>                       | <b>11,386</b>           |
| Capital Financing Charges                                     | 21,174                       | 21,174                         | 0                                             | 0                                | 0                       |
| Corporate Contingencies (Pay, Contracts, General Contingency) | 33,649                       | 33,649                         | 0                                             | 0                                | 0                       |
| Corporate Contingency - Cross Cutting Savings                 | (10,345)                     | (30)                           | 6,288                                         | 4,027                            | 10,315                  |
| Treasury Management Interest Received                         | (1,850)                      | (1,850)                        | 0                                             | 0                                | 0                       |
| Treasury Management Interest Paid                             | 36,221                       | 36,232                         | 0                                             | 0                                | 0                       |
| Other Corporate Budgets (BAU)                                 | 38,296                       | 38,285                         | (11)                                          | 0                                | (11)                    |
| Exceptional Finance Support                                   | (84,289)                     | (84,289)                       | 0                                             | 0                                | 0                       |

| Management Area                                           | Revised<br>2026/27<br>Budget | Total Full<br>Year<br>Forecast | Base<br>Budget<br>(over /<br>under-<br>spend) | Non<br>Delivery<br>of<br>Savings | P3<br>Total<br>Varian<br>ce |
|-----------------------------------------------------------|------------------------------|--------------------------------|-----------------------------------------------|----------------------------------|-----------------------------|
| <b>Corporate Budgets - Non-Service Total</b>              | <b>32,856</b>                | <b>43,172</b>                  | <b>6,277</b>                                  | <b>4,027</b>                     | <b>10,304</b>               |
| <b>General Fund-Directorate Service &amp; Non-Service</b> | <b>353,027</b>               | <b>374,728</b>                 | <b>16,707</b>                                 | <b>4,983</b>                     | <b>21,690</b>               |
| External Finance                                          | (353,027)                    | (353,027)                      | 0                                             | 0                                | 0                           |
| <b>GENERAL FUND TOTAL</b>                                 | <b>( )</b>                   | <b>21,702</b>                  | <b>16,707</b>                                 | <b>4,983</b>                     | <b>21,690</b>               |
| DSG                                                       | 0                            | 8,400                          | 8,400                                         | 0                                | 8,400                       |
| HRA                                                       | 0                            | 3,478                          | 3,478                                         | 0                                | 3,478                       |
| <b>HARINGEY TOTAL</b>                                     | <b>( )</b>                   | <b>33,580</b>                  | <b>28,585</b>                                 | <b>4,983</b>                     | <b>33,568</b>               |

### Progress against 2026/27 Savings

- 6.8. The delivery of agreed in year savings and management actions is tracked monthly and also confirmation that agreed savings for future years are on track to be delivered.
- 6.9. Table 3 summarises the 2026/27 delivery forecast at the end of Quarter 1. Of the £13.2m Directorate specific savings, 93% (£12.2m) is forecast to be delivered by the end of the financial year. This is in contrast to the £8.7m cross council savings which are only forecasting 54% delivery. In terms of the £1.7m of Management Actions, although only 36% is forecast to be achieved, £1m of the shortfall relates to a review of historic balances for which this work has not yet started and therefore a more up to date position will be provided at Quarter 2.
- 6.10. A more detailed analysis of delivery by Directorate and the Cross Council items against the £21.9m can be found in Appendices 1a – 1g.

**Table 3 – Total 2026/27 Savings and Management Actions Delivery**

| Directorate                                                                   | 2026/27<br>FY<br>Savings<br>£'000s | 2026/27<br>Projected Full<br>Year Savings<br>Delivery<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>% | 2026/27<br>Shortfall |
|-------------------------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|----------------------|
| Adult Social Care                                                             | (4,065)                            | (3,865)                                                         | 95%                                               | 200                  |
| Housing Demand                                                                | (3,450)                            | (3,081)                                                         | 89%                                               | 369                  |
| Children's Services                                                           | (847)                              | (710)                                                           | 84%                                               | 137                  |
| Environment and Resident Experience                                           | (1,275)                            | (1,025)                                                         | 80%                                               | 250                  |
| Environment and Resident Experience (CTRS)                                    | (2,000)                            | (2,000)                                                         | 100%                                              | 0                    |
| Finance and Resources                                                         | (1,342)                            | (1,342)                                                         | 100%                                              | 0                    |
| Culture, Strategy and Communities                                             | (200)                              | (200)                                                           | 100%                                              | 0                    |
| Cross Council – these will be allocated to services as savings are identified | (8,677)                            | (4,650)                                                         | 54%                                               | 4,027                |

| Directorate                                                       | 2026/27<br>FY<br>Savings<br>£'000s | 2026/27<br>Projected Full<br>Year Savings<br>Delivery<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>% | 2026/27<br>Shortfall |
|-------------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|----------------------|
| <b>Total Savings</b>                                              | <b>(21,857)</b>                    | <b>(16,873)</b>                                                 | <b>77%</b>                                        | <b>4,983</b>         |
| Total Management Actions                                          | (1,729)                            | (629)                                                           | 36%                                               | 1,100                |
| <b>Total Savings and Management<br/>Actions agreed by Council</b> | <b>(23,586)</b>                    | <b>(17,502)</b>                                                 | <b>74%</b>                                        | <b>6,083</b>         |

### Cross Council Saving Initiatives

- 6.11. The agreed savings programme includes a number of council-wide initiatives. These include the following which are effectively the continuation of workstreams initiated last financial year:-
- £3m Commissioning Procurement and Contract Management
  - £1m Enabling Services
  - £377,000 Commercial Income
- 6.12. As set out in Table 3, 46% of this is forecast non-deliverable however, this is a prudent assessment. The latest Commissioning Modernisation progress update report has identified and is delivering a number of cashable savings and cost avoidance measures across most council directorates. Work is now underway to robustly assess and ensure these are sustainable, do not duplicate other savings proposals and are deliverable in the proposed timelines. This work will complete over the summer and budgets amended and the savings tracker updated to reflect the agreed position in time for Quarter 2 reporting.
- 6.13. Similar work is underway with the in year forecast Enabling Services saving and again firmer forecasts will be reported in Quarter 2.
- 6.14. Appendix 1e (Corporate Directorate) provides more detailed information on these cross council savings.
- 6.15. These same workstreams had £5.289m of savings in 2025/26 but did not deliver as planned last year and therefore adding to the forecast £4m 2026/27 undeliverable cross council savings, the total target of £9.3m cashable saving must be delivered by the end of this financial year. At quarter one, this is all prudently forecast as non-deliverable in the forecasts, however it is expected that this position will have improved for quarter two when appropriate due diligence has been undertaken and assurance over sustainability of these savings is obtained.
- 6.16. There are also more than £2.5m Service Modernisation savings allocated in prior years still to be permanently delivered. The delivery mechanisms are digital related and most of this target now has tangible projects in place to achieve the required changes in processes and / or systems.

- 6.17. Delivery against these key savings will be scrutinised monthly by both the officer Finance Recovery Board as well as the cross-party Member Finance Improvement Board.

### **Collection Fund Forecast**

- 6.18. Collection rates for both in year bills and arrears against both Council Tax and Business Rates are monitored and reviewed monthly. Progress is assessed against the agreed collection targets which for Council Tax is 92.5% (95.75% 2025/26) and 93% (94% 2025/26) for Business Rates.
- 6.19. At a national level, the recently published statistics for 2025/26 on both revenue streams highlight falling collection rates. Council Tax fell by 0.3% to 95.6% and Business Rates by 0.5% to 96.8%.
- 6.20. For Haringey, at Quarter 1, Council Tax collection is 0.57% above target and Business Rates is 1.13% above target.
- 6.21. Recovery of money owed from previous years, 'arrears', continues to track ahead of the targets and part of this recovery activity is funded by grant from the GLA.

### **Risks, Reserves and Contingency**

#### **Risks and Issues**

- 6.22. The most significant financial issues facing the Council have been highlighted in the paragraphs above and includes:
- Slow or poor delivery of agreed savings;
  - Price estimates used to set budgets for key commissioned or procured services notably in temporary accommodation and children's social care are in many cases proving to be insufficient;
  - Demand and in some cases, complexity, are both increasing leading to higher costs;
  - Under recovery of income - income targets not being met; and
  - Further maintained schools falling into financial difficulties for which the financial liability could fall to the Council.
- 6.23. Other risks remain over interest rate and inflation volatility. This is outside the Council's direct control and currently mainly driven by international factors but should either or both of these key economic measures increase further over the remainder of the year, they will add as yet un-forecast pressure on budgets notably contracts pegged to inflation, pay award which has not yet been agreed as well as borrowing costs. This is a key risk for both the General Fund as well as the HRA.
- 6.24. In July 2026, the Council's Local Authority Landlord function was subject to inspection by the Regulator of Social Housing and in September 2026, Adult Services will be subject to inspection by the Care Quality Commission.
- 6.25. The Council's progress against its financial recovery and improving its resilience will be subject to review by Audit Committee through the Annual Governance Statement, by KPMG through its annual Value for Money Report and monitoring by Government

through the Exceptional Financial Support process. Therefore, it is critical that all services can demonstrate the actions they are taking to improve the Council's position.

### **General Contingency**

- 6.26. In total, the 2026/27 budget was set with a £24.3m general contingency to meet any unplanned expenditure and mitigate against any non-delivery of savings or planned income. To date, £800,000 has been utilised as set out in Appendix 1e. Given this early stage of the year, full use of this contingency is assumed to manage unplanned spend during the remainder of the year and any use will be reported each quarter. Should any remaining contingency be available at the year end this will be used to fund any overspend or reduce the EFS requirement.
- 6.27. The 2026/27 budget also includes £10.3m to cover the estimated cost of the pay award, contract inflation and redundancy costs not able to be met by the service.
- 6.28. The pay inflation budget was based on an estimated 3.5% for all green book staff. The nationally negotiated Chief Officer pay award was agreed at 3.3% and estimated as £683,000, the budget allocation was implemented in the June pay run, with backpay to 1 April 2026. The balance of the pay budgets is assumed to be fully allocated to services during the year and anything residual will be used to offset the overall council overspend at the year end.

### **Reserves**

- 6.29. The Council's corporate reserves balance is currently forecast to be £52.0m in March 2027, of which £28.2m is earmarked as presented in Table 4.
- 6.30. Although there are currently forecast balances on the Collection Fund Smoothing and the Strategic Budget planning reserves, the former is ringfenced to offset any deficits and income timing differences in the Collection Fund so should not be assumed as available to offset any in year overspend. The Corporate Director of Finance and Corporate Resources will make a decision on utilising any or all of the Strategic Budget Planning reserve to offset overspend as part of the wider year end accounting decisions. In terms of the £15.1m General Fund Reserve, the current assumption is that this will not be used to mitigate in year overspend but be maintained to respond to any genuine, unforeseen pressures.
- 6.31. A forecast of reserve balances to 31 March 2029 is shown in Table 4. This will be updated quarterly on any in year movements and a more detailed forecast will be provided in the Budget report to Cabinet in February 2027. It should be expected that the Services Reserve and Unspent Grants reserve will be used for eligible spend over the next three years.

**Table 4: Reserves Forecasts to March 2029**

| Reserves                                | Actual        | Forecast      |               |               |
|-----------------------------------------|---------------|---------------|---------------|---------------|
|                                         | 31 March 2026 | March 2027    | March 2028    | March 2029    |
|                                         | £'000         | £'000         | £'000         | £'000         |
| General Fund Reserve                    | 15,169        | 15,169        | 15,169        | 15,169        |
| <b>Risks and Uncertainties</b>          |               |               |               |               |
| Labour market growth resilience reserve | 186           | 186           | 186           | 186           |
| Strategic Budget Planning reserve       | 2,955         | 2,955         | 2,955         | 2,955         |
| Collection Fund Smoothing reserve       | 1,231         | 1,231         | 1,231         | 1,231         |
| Transformation reserve                  | 4,243         | 4,243         | 4,243         | 4,243         |
| <b>Total Risk and Uncertainties</b>     | <b>8,615</b>  | <b>8,615</b>  | <b>8,615</b>  | <b>8,615</b>  |
| <b>Contracts and Commitments</b>        |               |               |               |               |
| Services reserve                        | 9,388         | 9,374         | 6,397         | 6,397         |
| Unspent grants reserve                  | 9,096         | 8,831         | 8,831         | 5,959         |
| Insurance reserve                       | 5,809         | 5,809         | 5,809         | 5,809         |
| Schools reserve                         | 2,998         | 2,998         | 2,998         | 2,998         |
| Public Health Reserve                   | 1,233         | 1,233         | 1,233         | 1,233         |
| <b>Total Contracts and Commitments</b>  | <b>28,524</b> | <b>28,246</b> | <b>25,269</b> | <b>22,397</b> |
| <b>Grand Total</b>                      | <b>52,308</b> | <b>52,030</b> | <b>49,053</b> | <b>46,181</b> |

## 7. Council Debt and Write Offs for Quarter 1

- 7.1. In Quarter 1, £2.1m of council debt has been written off, of which 46% relates to parking services.
- 7.2. All the £2.1m individual cases have been reviewed and these are deemed extremely unlikely to be recovered and have been approved for write off by the Corporate Director of Finance and Resources (S151 Officer) under delegated authority and as set out in the Financial Regulations.
- 7.3. Under Haringey's constitution debts of £50,000 or more proposed for write off require the approval of the Cabinet Member for Finance or Cabinet. This quarter Adult Social Care has one debt written off exceeding this threshold (see Appendix 2b).
- 7.4. Full details of overall write offs in Quarter 1, by debt type and value are set out in Appendix 2a.

## 8. Forecast Capital Outturn

- 8.1. As shown in Table 5 the quarter one revised budget for the Capital Programme in 2026/27 is £721.4m, consisting of £344.4m General Fund and £376.9m HRA - Housing Revenue Account.

**Table 5 – 2026/27 Capital Forecast Summary as at Quarter 1**

| Directorate                       | 2026/27 Budget (£'000) | 2026/27 QTR. 1 Adjustments (£'000) | 2026/27 Revised Budget (£'000) | 2026/27 QTR. 1 Forecast (£'000) | 2026/27 Budget Variance (£'000) |
|-----------------------------------|------------------------|------------------------------------|--------------------------------|---------------------------------|---------------------------------|
| Children's Services               | 23,492                 | 714                                | 24,206                         | 9,454                           | (14,752)                        |
| Adults, Housing & Health          | 7,634                  | (3,784)                            | 3,850                          | 3,767                           | (84)                            |
| Environment & Resident Experience | 51,841                 | 1,171                              | 53,012                         | 36,138                          | (16,874)                        |
| Culture, Strategy & Communities   | 136,212                | (1,500)                            | 134,712                        | 87,804                          | (46,908)                        |
| Finance & Resources               | 29,237                 | (63)                               | 29,174                         | 12,995                          | (16,178)                        |
| Corporate Items                   | 99,496                 | 0                                  | 99,496                         | 84,289                          | (15,207)                        |
| <b>General Fund Total</b>         | <b>347,911</b>         | <b>(3,462)</b>                     | <b>344,449</b>                 | <b>234,447</b>                  | <b>(110,002)</b>                |
| HRA - Housing Revenue Account     | 376,945                | 0                                  | 376,945                        | 310,734                         | (66,211)                        |
| <b>Overall Total</b>              | <b>724,856</b>         | <b>(3,462)</b>                     | <b>721,394</b>                 | <b>545,181</b>                  | <b>(176,213)</b>                |

- 8.2. The remainder of this section provides a high-level summary of the main areas of underspend / overspend in the General Fund Capital Programme and HRA. Full details and reasons for the variations against budget are set out in the Directorate Appendices (1a- 1g). It should be noted that the trend of high levels of slippage has continued into the current year. The review of the capital programme is underway as part of the preparation for the 2027/28 capital programme that will be published in March 2027. Any scheme without an approved business case, clear delivery plan and assurance on delivery will be placed into the pipeline. This is required to ensure that the Council is not budgeting for borrowing costs that are not going to be required and also that borrowing is only taken if really required.
- 8.3. Children's Services £14.8m underspend – Of the six projects in pre-procurement, most are in delay due to a combination of increased complexity encountered through the feasibility process, additional works identified that have needed to be integrated into the schemes and previous phased programme delays ensuring the overall scheme would be affordable, pending the final budget allocation.
- 8.4. Environment & Resident Experience £16.9m underspend – The largest contributor to the in-year underspend is the reprofiling of the waste vehicles budget.
- 8.5. Culture, Strategy and Communications £46.9m underspend – the main areas of underspend relate to Shaping Tottenham, Shaping Wood Green, High Road West and Selby Urban Village.
- Shaping Tottenham – This scheme includes the South Tottenham projects including Tottenham Hale, Seven Sisters and Yours Bruce Grove. Delays were experienced in the implementation of the Paddock and Tottenham Hale Wayfinding projects and therefore the remaining budget is likely to be spent in future years.
  - Shaping Wood Green - On Wood Green Central, consultancy support has been procured to develop a planning application, which will progress across 2026/27 in accordance with the February 2026 Cabinet decision. Turnpike Lane improvements is the next phase and due to be delivered from Q4 of 2026/27 onwards and remaining projects in future years.

- High Road West - Acquisitions are progressing across 2026/27 however phase B acquisitions will not take place this financial year. The budget needs to be retained.
- Selby Urban Village - Phase 1 works programme now extended to Jan 2028, so forecast has been updated to reflect current delivery timescales.

8.6. Finance and Resources £16.2m underspend due to delays to IT projects and the commercial property remediation scheme.

8.7. Corporate £15.2m underspend – The majority of the underspend relates to the assumed non usage of the capital programme contingency.

8.8. Housing Revenue Account £66.2m underspend

- New Homes Acquisitions- The pace of spend has been slowed as a consequence of the pre election period and gaining approvals but also an increased focus on ensuring that purchases to date become operational in a timely manner.
- Temporary Accommodation Acquisitions - Capacity and delays to the procurement of valuation and void works services, plans to deliver a further 100- 120 homes this financial year and the budget has been adjusted accordingly.
- Major Works – the Council is currently forecasting an underspend against budget. The four partnering contracts are currently being mobilised with delivery now due to commence shortly.
- New Homes Build Programme – this scheme is currently forecasting an underspend due to a delay in the acquisition at Caxton Mayes which will now complete in August 2026.

### Capital Receipts

8.9. The Quarter 2 update of this report will provide a forecast of the level of capital receipts expected during 2026/27 based on the agreed Disposals Strategy in June 2025.

8.10. The Council currently uses its capital receipts to fund one off expenditure to support transformation activity in line with the Government's statutory guidance on Flexible Use of Capital Receipts [Flexible use of capital receipts: direction \(accessible version\) - GOV.UK](#)

8.11. As part of the Council's budget setting the proposed application of these receipts for 2026/27 is set out in Table 6. Currently full spend is assumed however a robust review will take place over the next quarter and a forecast utilisation will be provided in the Quarter 2 finance update report.

**Table 6 - Capital Receipts**

| Title              | Description                                                                            | 2026/27 (£'000) |
|--------------------|----------------------------------------------------------------------------------------|-----------------|
| Counter fraud work | Funding to be used to fund a range of initiatives across the Council, to prevent fraud | 75              |

| Title                                                  | Description                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2026/27 (£'000) |
|--------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| Adults Commissioning                                   | Funding for targeted commissioning improvement in Adults which will avoid costs and deliver savings.                                                                                                                                                                                                                                                                                                                                                     | 750             |
| Children's Services                                    | This covers a range of transformation and change initiatives and to support the delivery of savings in children's services.                                                                                                                                                                                                                                                                                                                              | 125             |
| Funding for the Corporate Change Team & Communications | Part year funding for the Corporate Change Team to September 2026 pending a full review.                                                                                                                                                                                                                                                                                                                                                                 | 685             |
| Invest to Save                                         | To provide funding for a range of initiatives in services to either reduce costs, increase income, or both. This could include across Adults Social Care and Temporary Accommodation.<br>In addition, the Council knows that it must replace its current ERP system. This programme was approved by Cabinet in July 2026 but initial funding through capital receipts is required to fund the Discovery Stage of the project and full options appraisal. | 4,000           |
| <b>Grand Total</b>                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                          | <b>5,635</b>    |

9. **Contribution to the Corporate Delivery Plan 2024-2026 High level Strategic outcomes**

- 9.1. The Council's budget aligns to and provides the financial means to support the delivery of the Corporate Delivery Plan outcomes.

10. **Carbon and Climate Change**

- 10.1. The proposed recommendations have no direct impact on carbon emissions, energy usage or climate change adaptation.

11. **Statutory Officers Comments**

**Finance**

- 11.1. This is a report of the Corporate Director of Finance and Resources and therefore financial implications have been highlighted throughout the report. The factors with which the authority is facing and impacting on its financial position are challenging, caused by increasing demand, inflation and wider economic pressures.
- 11.2. This report includes the impact of budget pressures identified to date and it is very important that the focus to mitigate these pressures continues right through until the

year end. This includes continuing to restrict and control major costs areas, including staff costs, contract costs and capital spend.

- 11.3. The Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to increase balances to manage the many risks and uncertainties and strengthen the Council's financial resilience.

### **Strategic Procurement**

- 11.4. Strategic Procurement has reviewed the report and will continue to work closely with services to support the organisation's financial sustainability and ensure that procurement activity aligns with the Council's wider cost-reduction and efficiency priorities

### **Legal**

- 11.5. The Director of Legal & Governance has been consulted on this report and makes the following comments.
- 11.6. The council is required by s151 of the Local Government Act 1972 to make arrangements for the proper administration of its financial affairs. In light of the Council's current financial position, continuing demand led pressures, challenges in delivering planned savings and continued reliance on Exceptional Financial Support it is important that the council maintains robust arrangements for financial management, budget monitoring, savings delivery and financial recovery.
- 11.7. The Council is under a duty to maintain a balanced budget and to take any remedial action as required. In exercising that duty, the Council must also take into account its fiduciary duties to the council tax payers of Haringey. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year. The Council must act reasonably and in accordance with its statutory duties when taking necessary action to reduce any expected overspend.
- 11.8. Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31, 5.32 & 8.15 respectively.
- 11.9. The Council continues to require Exceptional Financial Support [EFS] from Government in order to manage the significant financial pressures it faces. EFS provides a mechanism, subject to government approval and conditions, for a local authority to manage and mitigate its financial pressures. The arrangements associated with EFS, including any requirement for external assurance and financial recovery, should be taken into account when considering the recommendations in this report.

- 11.10. There is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

### **Equalities**

- 11.11. The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
  - Advance equality of opportunity between people who share those protected characteristics and people who do not.
  - Foster good relations between people who share those characteristics and people who do not.
- 11.12. The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.
- 11.13. Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.
- 11.14. This budget report covers the position at Quarter 1 (Period 3) of the 2026/27 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 11.15. It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this, the Council's saving programme is subject to a cumulative equality impact assessment, which acts to assess and mitigate against any potential impacts for those with protected characteristics.

## **12. Appendices**

Appendix 1a – Children's Directorate Forecast including Savings and Capital forecasts  
Appendix 1b – Adults, Housing and Health Directorate Forecast including Savings and Capital forecasts  
Appendix 1c – Culture, Strategy and Communication Directorate Forecast including Savings and Capital forecasts  
Appendix 1d – Finance & Resources Directorate Forecast including Savings and Capital forecasts  
Appendix 1e – Corporate Directorate Forecast including Savings and Capital forecasts  
Appendix 1f – Environment and Residence Experience Directorate Forecast including Savings and Capital forecasts  
Appendix 1g – Housing Revenue Account Directorate Forecast including Savings and Capital forecasts

Appendix 2a – Debt Write Off (includes less than £50,000 and greater than £50,000)

Appendix 2b Write Off exceeding £50,000

Appendix 3 Revenue and Capital virements

13. **Background Papers (Local Government (Access to Information) Act 1985)**

13.1. None

## Appendix 1a – Children and Young People Directorate Forecasts

- 1.1. The table below shows the full forecast across the Children's Directorates followed by more detailed explanations for any under or overspends that are forecast for the year.

| Management Area                 | Revised<br>2026/27<br>Budget | Total Full<br>Year<br>Forecast | Base<br>Budget<br>(over/under-<br>spend) | Non<br>Delivery of<br>Savings | Q1 Total<br>Variance |
|---------------------------------|------------------------------|--------------------------------|------------------------------------------|-------------------------------|----------------------|
|                                 | £'000                        | £'000                          | £'000                                    | £'000                         | £'000                |
| <b>Children's Services</b>      | <b>96,378</b>                | <b>99,502</b>                  | <b>2,986</b>                             | <b>137</b>                    | <b>3,123</b>         |
| Director of Children Services   | 1,810                        | 1,696                          | (114)                                    | 0                             | (114)                |
| Commissioning                   | 2,449                        | 2,186                          | (263)                                    | 0                             | (263)                |
| Prevention & Early Intervention | 20,819                       | 21,606                         | 787                                      | 0                             | 787                  |
| Children & Families             | 66,183                       | 68,486                         | 2,166                                    | 137                           | 2,303                |
| Assistant Director for Schools  | 5,118                        | 5,528                          | 410                                      | 0                             | 410                  |

- 1.2. Children and Young People Service is forecasting a pressure of £3.123m at Quarter 1. The service continues to focus on **mitigating £4.547m of** pressures relating to the following:

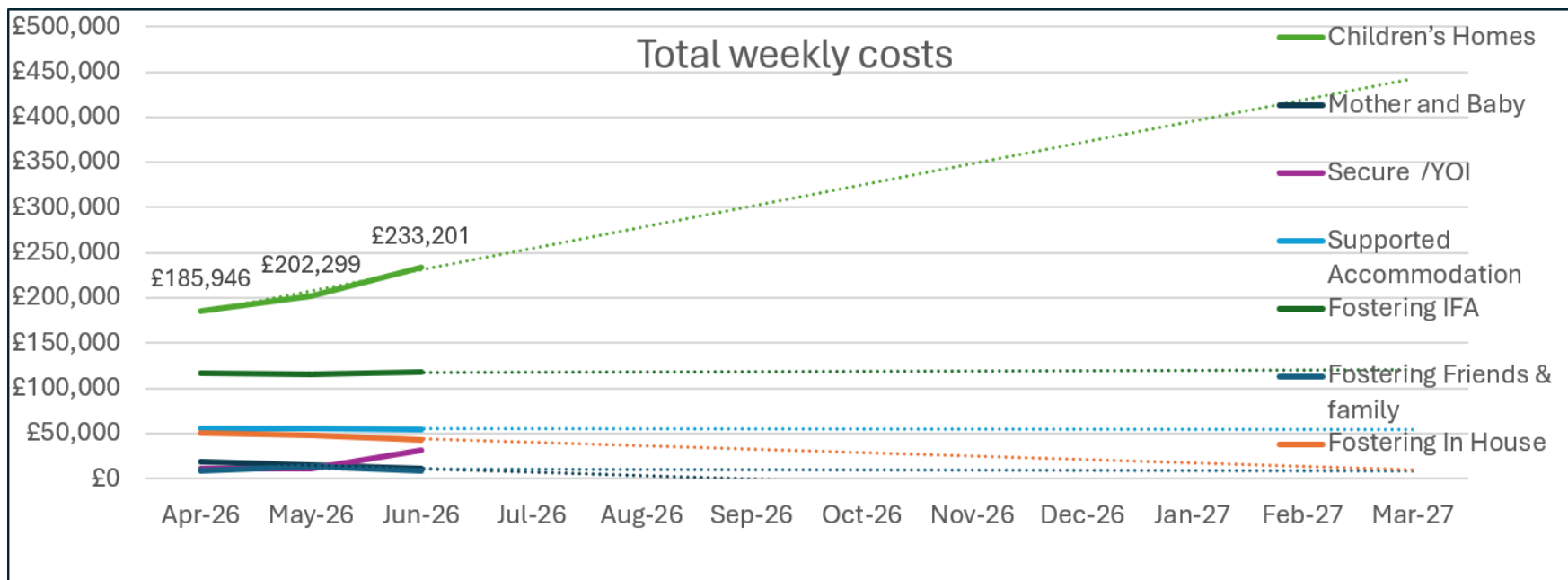
- **Digital savings £772,000** – this is a recurring cross cutting saving. Following a review of all services with Digital Services over the last 18 months (and looking at what other Councils are doing) only a small number of efficiencies have been identified that are not material.
- **5% staffing savings £2.1m** - this is a recurring cross cutting saving which is difficult to achieve as our services benchmark as below the median for statistical neighbours.
- **Placements £821,000**– this relates to a significant rise in the number of children with very complex needs coming into care.
- **Legal costs £140,000** - with rising numbers of children into care, previously stable legal costs may be at risk of increasing if this trend is sustained

- **Home to school transport £356,000** - new pressure related to a change in guidance which means the Council are now liable for the transport costs of children in care with an EHCP who are placed out of borough
- **Nursery provision £358,000** - this relates to ensuring the Council continues to meet its legal requirements in relation to staffing ratios in our nursery provision.

The key actions to mitigate these pressures include:

- **Staffing** - holding vacancies, bringing forward savings relating to posts where possible, a pause on recruitment and offsetting eligible costs against grant wherever possible (in year £1,142M being offset against Families First Transformation).
- **Placements** – continuing to closely track and monitor the top 25 high-cost placements and working with providers and partners to ensure children have the support they need to reduce their risks and move into family placements.

- 1.3. The Council has reviewed all the children who have come into care over the last few months to check that thresholds are correct and placement decisions reflect current needs. On 17<sup>th</sup> July 2026 there were 308 children in care which is the highest number since last June. At the end of March 2026, there were 296 children in care. In May, June and the first week of July this has significantly more children becoming looked after (37) compared to the same period in 2025 (21). The review of our activity shows that the thresholds for making these decisions have been appropriate and consistent and for most of these children (30/37) during this period, abuse or neglect was the primary need.
- 1.4. Total weekly costs for children in residential homes show a significantly rising trend which reflects the complexity of the needs. Our previous assumptions when the budget was set in March 2026, were based on inflation of between 3% - 3.5% . However, the increase in complexity and higher unit costs, for placements that require a high level of supervision and care, is causing the additional pressure in demand-led services, this is often difficult to predict. Increased costs are on average around 9% in the year to date. Between April 2026 and June 2026, total weekly costs for children in residential homes has risen from £196,000 per week to £233,000 per week (an extra £37,000 per week which equates to approximately £1.9m per year). Analysis of the unit costs for our top 25 placements shows that a year ago (17/7/2025) the total weekly costs for the top 25 placements was £155,518 with the highest cost being £10,605 and the lowest £4,552. Most recent data for the 17/7/2026, shows the total weekly cost for our top 25 placements was £200,908 with the highest cost being £15,236 a week and the lowest £5,700. This rise in the unit costs reflects an additional £45,390 per week for the top 25 placements and this adds £2,360,280 a year to our placement costs if these are extrapolated for 52 weeks.



- 1.5. There is a pressure of £787,000 in the Prevention and Early Intervention Service. As noted above, this relates to home to school transport costs (£356,000) and the balance to the 5% cross cutting staffing saving (£763,000). The service is mitigating this pressure of £1.12m through encouraging staff to purchase additional annual leave, holding posts vacant and offsetting grant against eligible costs.
- 1.6. There is a pressure of £358,000 in the Schools and Learning Service and this relates to pressures in our nursery provision and ensuring the Council continues to meet its legal requirements in relation to staffing ratios.

### **Dedicated Schools Grant (DSG)**

- 1.7. For the DSG, the Schools, Early Years and Central Support Services blocks are balanced but the High Needs Block is forecasting a pressure of £8.4m. The forecast overspend reflects the underlying pressures to support those with special

educational needs, where demand pressures are increasing as parents apply for EHCPs to secure statutory protection ahead of legislative changes in 2029 and the increase cost of commissioned placements. Even though the Safety Valve programme ended on 31<sup>st</sup> March 2026 the work underway continues, to develop new provision in borough and mitigate future costs.

- 1.8. As a result of the requirements of the new SEND reforms, all councils were required to submit a SEND Improvement Plan by the end of June 2026. If the plan is approved, it will result in a payment to reduce the accumulated deficit on the high needs block. For Haringey that will mean a potential payment of £9.339m against a current deficit of £12.702m, resulting in a revised deficit of £3.363m.

### **.2026/27 Savings**

- 1.9. Against a full year savings target of £847,000, the directorate are forecasting 84% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

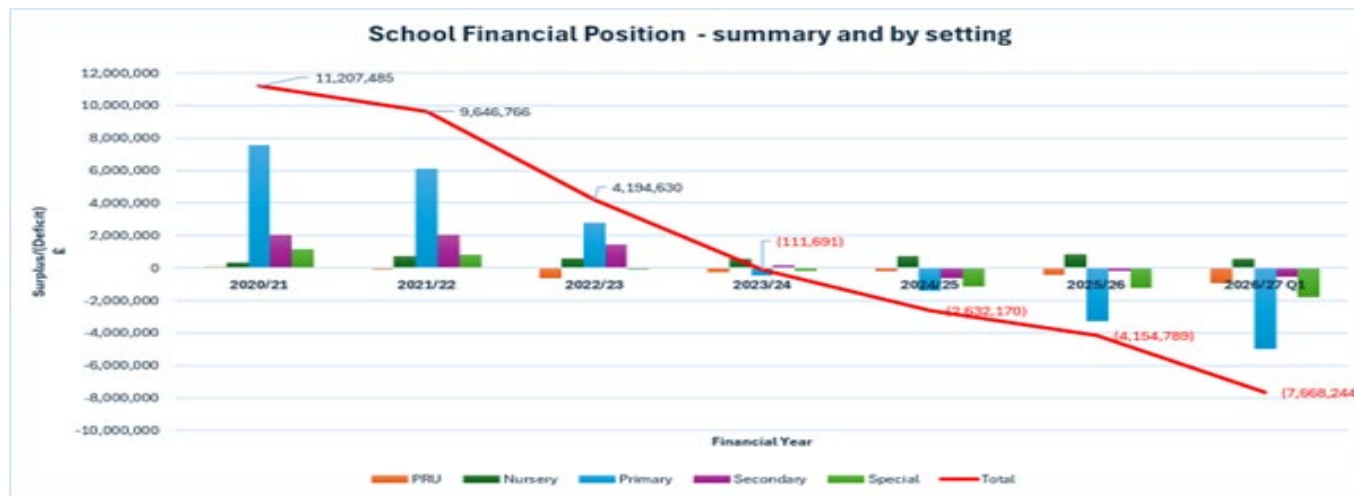
| Title/Description of Savings                              | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of 2026/27<br>Saving) | Comment on Delivery RAG Status                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Localities Hub - reduction in children's centre provision | (200)                                        | (200)                                                                                 | 0                                         | Green                                                                    | On target to achieve savings                                                                                                                                                                                                                                                                                                                                                                                                    |
| Youth Services reduction                                  | (50)                                         | (50)                                                                                  | 0                                         | Green                                                                    | On target to achieve savings                                                                                                                                                                                                                                                                                                                                                                                                    |
| Removal of the early help parenting offer                 | (255)                                        | (255)                                                                                 | 0                                         | Green                                                                    | On target to achieve savings                                                                                                                                                                                                                                                                                                                                                                                                    |
| John La Rose Bursary                                      | (15)                                         | (15)                                                                                  | 0                                         | Green                                                                    | On target to achieve savings                                                                                                                                                                                                                                                                                                                                                                                                    |
| Care Leavers Accommodation                                | (237)                                        | (100)                                                                                 | (137)                                     | Amber                                                                    | The programme team aim to have the first 9 flats occupied by the end of July 2026 and this as now commenced, with a steady phasing in of care leavers throughout July/August. Once the remaining 2 flats have been vacated, the programme team will move at pace to bring them up to standard to fully occupy the building, delivering the Young Adults Service. The service is looking to find ways to mitigate the shortfall. |

| Title/Description of Savings                                                 | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of 2026/27<br>Saving) | Comment on Delivery RAG Status |
|------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------|--------------------------------|
| Introducing specialist foster carer allowances to attract more foster carers | (90)                                         | (90)                                                                                  | 0                                         | Green                                                                    | On target to achieve savings   |
| <b>Total savings to be delivered</b>                                         | <b>(847)</b>                                 | <b>(710)</b>                                                                          | <b>(137)</b>                              | <b>Amber</b>                                                             |                                |

## Schools

- 1.10. The latest school deficit position shows that in 2025/26 the outturn deficit was £4.1m and currently in Quarter 1 this has increased to £7.7m. The figures include the three schools that have moved to the academies on the 1<sup>st</sup> of July: St Ignatius, and St Francis de Sales Infant and Junior Schools. There is a forward plan for schools facing financial pressures to be considered at the Restructure and Scrutiny Panel to address their current and projected deficits where there is no recovery plan in place.

| 2025/26<br>Outturn<br>£ | Setting      | 2026/27<br>Budget/Q1<br>£ | Number in<br>Surplus | Total<br>Surplus<br>£ | Number in<br>deficit | Total<br>Deficits<br>£ |
|-------------------------|--------------|---------------------------|----------------------|-----------------------|----------------------|------------------------|
| 879,881                 | Nursery      | 580,149                   | 3                    | 580,149               | 0                    | 0                      |
| (3,260,478)             | Primary      | (4,997,419)               | 19                   | 1,995,001             | 26                   | (6,992,420)            |
| (143,630)               | Secondary    | (558,787)                 | 2                    | 1,358,190             | 3                    | (1,916,978)            |
| (1,228,159)             | Special      | (1,773,704)               | 2                    | 191,932               | 2                    | (1,965,637)            |
| (402,403)               | PRU          | (918,482)                 | 0                    | 0                     | 1                    | (918,482)              |
| <b>(4,154,789)</b>      | <b>Total</b> | <b>(7,668,244)</b>        | <b>26</b>            | <b>4,125,272</b>      | <b>32</b>            | <b>(11,793,516)</b>    |



### Capital Forecasts

| Scheme Ref. No. | Scheme Name                             | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                       |
|-----------------|-----------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 101             | Primary Schools - repairs & maintenance | 2,519                                               | 2,519                                     | (0)                                              |                                               | (0)                                              | Green                 | Amber               | Green                | 22 individual projects will be delivered under Scheme 101 this financial year, with the majority being delivered over the school summer holidays. £400,000 contingency remains in place for winter weather-related emergency reactive works. Expenditure currently forecast to remain within allocated budget. |

| Scheme Ref. No. | Scheme Name                                              | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------|----------------------------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 102             | Primary School – modifications & enhancement (Inc SEN)   | 15,058                                              | 2,159                                     | (12,899)                                         |                                               | (12,899)                                         | Green                 | Red                 | Green                | The level of spend in the quarter is reduced by an adjustment of £58,000. Of the six projects in pre-procurement, all are in delay due to a combination of increased complexity encountered during the feasibility process, the identification of additional works that needed to be integrated into the schemes (in particular Coleridge Primary) and previous programme re-baselining to ensure the overall scheme would be affordable, pending the final budget allocation. The cost for the six projects exceeds the budget but can be delivered within the funding available in the Capital Programme up to 2029. The cash flow for the remainder of FY 26/27 has been adjusted accordingly. The full value of the budget for this FY will be required to meet the costs of these schemes in future years. |
| 105             | RAAC Schools                                             | 491                                                 | 491                                       | 0                                                |                                               | 0                                                | Green                 | Amber               | Green                | DfE has approved the budget request of c. £8m for the main remediation works. The costs already incurred will be claimed back via the process DfE has set out. At present costs are a combination of temporary classroom hire (from the original mitigation project) and consultancy fees to get to RIBA 2. The projects will now progress to procurement.                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 110             | Devolved School Capital                                  | 494                                                 | 494                                       | (0)                                              |                                               | (0)                                              | Green                 | Green               | Green                | This budget is fully devolved to schools                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 114             | Secondary School - modifications & enhancement (Inc SEN) | 890                                                 | 445                                       | (445)                                            |                                               | (445)                                            | Green                 | Green               | Green                | The spend in Q1 was for remaining costs on the Fortismere condition project. Funding has been allocated to necessary condition improvement works at Hornsey School for Girls, taking account of the proposed DfEfunded rebuild so that only the most immediate works will be completed in this year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 121             | Pendarren House                                          | 432                                                 | 1                                         | (431)                                            |                                               | (431)                                            |                       |                     |                      | The 25/26 budget underspend of £141k has been carried to 2026/27 due to programme slippage which is mostly due to requirements of the Planning application which requires ecological surveys and a report to be submitted before a decision can be reached, and works can commence.<br>The bat surveys required can only be undertaken between May-September, and therefore there is a programme impact on tender action and contract award.<br>The full remaining project budget is required in 2026/27, to ensure delivery of condition works to prevent further water ingress through the roof as well as address H&S issues.                                                                                                                                                                                |

| Scheme Ref. No.            | Scheme Name                                     | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                      |
|----------------------------|-------------------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                            |                                                 |                                                     |                                           |                                                  |                                               |                                                  |                       |                     |                      | This will ensure the centre can continue to operate and offer accommodation to Haringey pupils at full capacity.                                                                                              |
| 124                        | In-Borough Residential Care Facility            | 828                                                 | 330                                       | (498)                                            | 0                                             | (498)                                            | Green                 | Green               | Green                | The projected spend for this project is £330,000 and the remaining capital allocated will not spent within the confines of this scheme. There's no anticipated capital slippage outside the allocated budget. |
| 125                        | Safety Valve                                    | 2,972                                               | 2,600                                     | (372)                                            | 372                                           | 0                                                | Green                 | Green               | Green                | The projected spend for 26/27 is £2.6m and covers off outstanding projects with payments due in this financial year. Unspent grant will be carried forward because it is grant funded                         |
| 126                        | Children's Services Liquid Logic Implementation | 250                                                 | 200                                       | (50)                                             | 0                                             | (50)                                             | Green                 | Green               | Green                | The 2027/28 budget (£1.780m) has been deleted and removed from the capital programme. The remaining funding is allocated against the new software system that supports family hubs and children centre.       |
| 127                        | Art Council Music Hub                           | 272                                                 | 215                                       | (57)                                             | 57                                            | 0                                                | Green                 | Green               | Green                | Projected spend across all 5 boroughs in 2026/27 is £215,000, the balance will be spent in financial year 2027/28.                                                                                            |
| <b>Children's Services</b> |                                                 | <b>24,206</b>                                       | <b>9,454</b>                              | <b>(14,752)</b>                                  | <b>429</b>                                    | <b>(14,323)</b>                                  |                       |                     |                      |                                                                                                                                                                                                               |

## Appendix 1b – Adults, Health and Housing Directorate Level Forecasts.

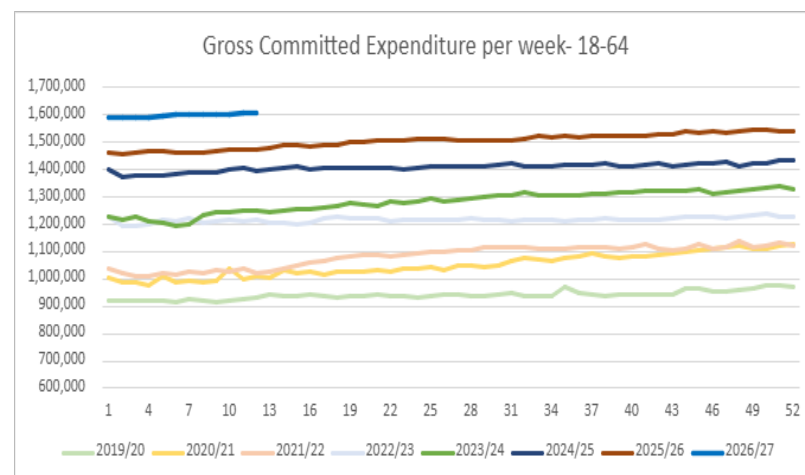
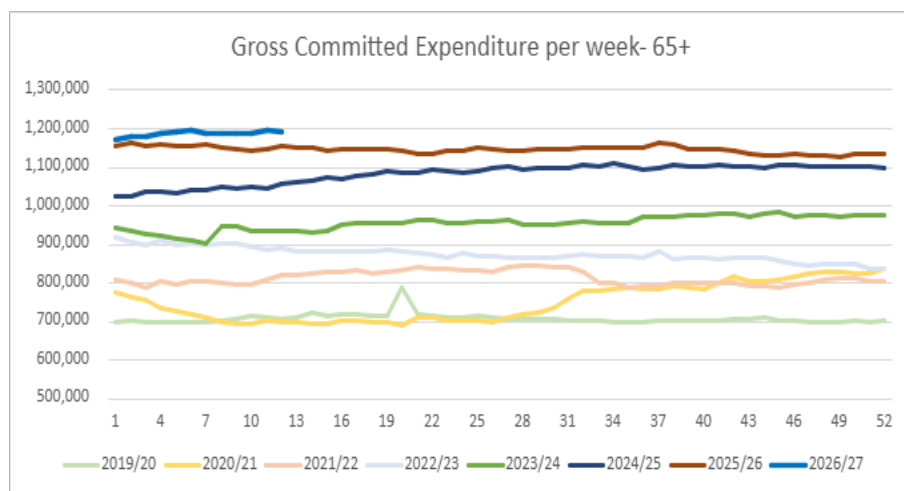
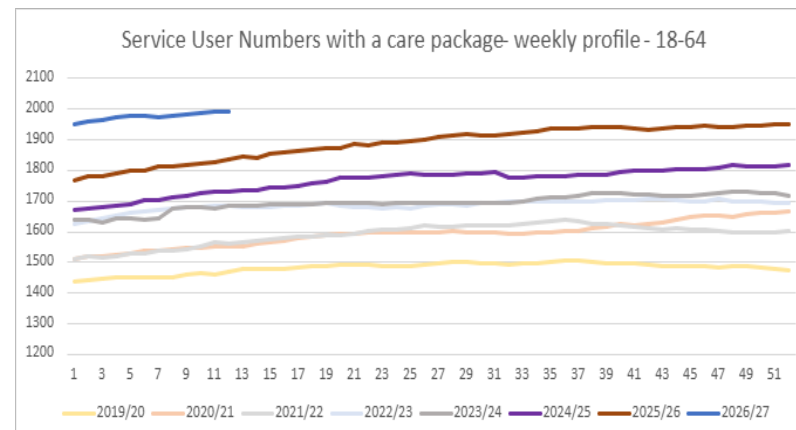
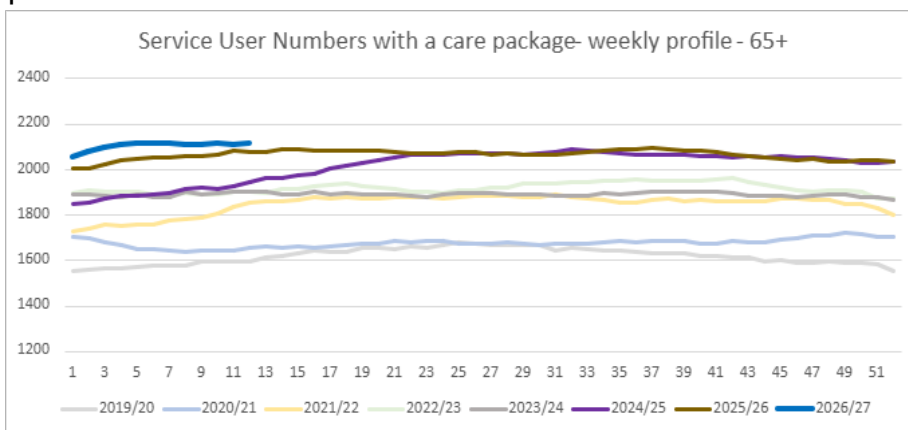
- 1.1. The table below provides the full year forecast across the Adults, Housing and Health Directorate, followed by more detailed explanations for any under or overspends that are forecast for the year.

| Management Area                  | Revised<br>2026/27<br>Budget | Total<br>Full<br>Year<br>Forecast | Base Budget<br>(over/under-<br>spend) | Non-<br>Delivery<br>of<br>Savings | Q1 Total<br>Variance |
|----------------------------------|------------------------------|-----------------------------------|---------------------------------------|-----------------------------------|----------------------|
|                                  | £'000                        | £'000                             | £'000                                 | £'000                             | £'000                |
| <b>Adult, Housing and Health</b> | <b>194,441</b>               | <b>198,043</b>                    | <b>3,033</b>                          | <b>569</b>                        | <b>3,602</b>         |
| Director of Adult Social Care    | 148,217                      | 148,930                           | 513                                   | 200                               | 713                  |
| Housing Demand                   | 46,225                       | 49,114                            | 2,520                                 | 369                               | 2,889                |
| Director of Public Health        | 0                            | 0                                 | 0                                     | 0                                 | 0                    |

### Adult Social Care

- 1.2. Adult Social Care is forecasting a pressure of £713,00 at Quarter 1. The overspend relates to supplies and services, including equipment costs associated with the delivery of the Emergency Response Service and increased legal costs in -year.
- 1.3. Adult Social Care has two main drivers that impact on the services financial position staffing cost and placements; however, these are both forecasting a balanced position as at Quarter 1, but both can be volatile and there continues to be significant challenges which are being closely monitored.
- 1.4. As at Quarter 1, and after an investment of £3.6m into staffing in 2026/27, the Service is reporting a balanced staffing forecast position, however, retaining a balanced budget remains a challenge. There continues to be an increase in the number of resident contacts at the ASC Front Door and higher than previously encountered, increased safeguarding referrals, increasing complexity in casework and a growing waiting list for those requiring an occupational therapy assessment to remain in their home. This staffing pressure is subject to monthly review as priorities and risk change.

- 1.5. The placements budget is reporting a balanced position. At the end of Quarter 1, there are 2,111 Older Adults (65+) with a care package this equates to 2.82% increase over the first quarter and 1,952 Young Adults (18-64) with a care package, a 2.00% increase over the first quarter. Despite these increases, the forecast spend will remain within the available placement budget. The percentage increase in both cohorts is currently lower than Quarter 1 in the last financial year, although the complexity in case management continues to increase. Inflationary uplifts are being monitored separately, and costs are met from within the inflation provision for 2026/27. The current forecast is that inflationary uplifts will be contained within the budget provision.



- 1.6. Adult Social Care is managing the risk of potential one-off placement costs of £0.636m that are currently going through a formal legal process. Close monitoring is underway and if these risks start to crystalise, the impact will be reflected in future forecasts.
- 1.7. The Bad Debts Provision is reviewed monthly to avoid any material impact at year end. The provision at Q1 is based on the up-to-date aged debt profile using established methodology and is forecast to be £750,000 in line with the budget provision

### **2026/27 Savings**

- 1.8. Against a full year savings target of £4.07m, Adult Social Care are forecasting delivery of 85%. The table below sets out the full details of the savings and delivery forecast.

#### **Adult Social Care**

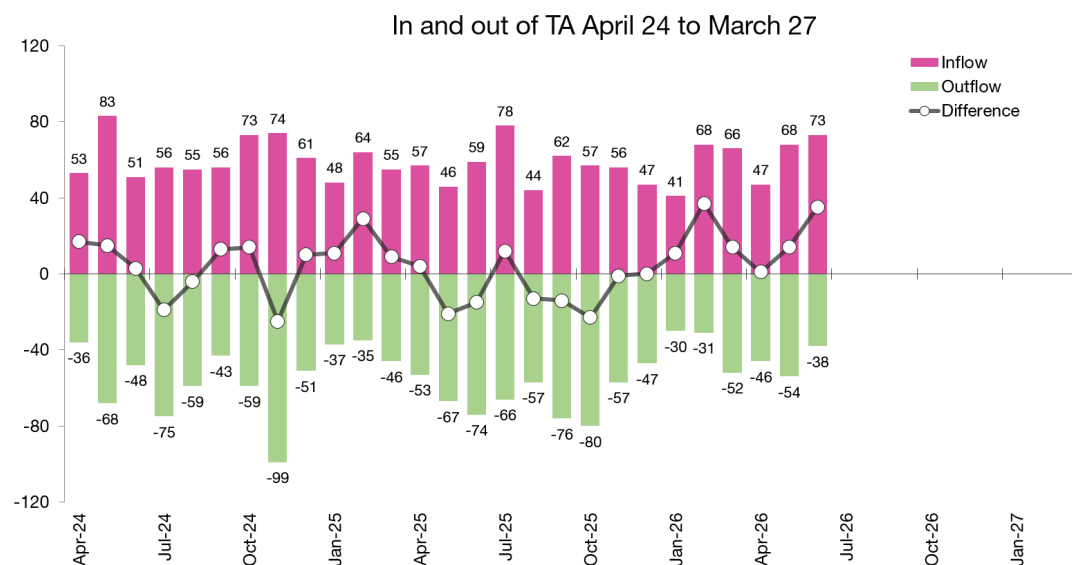
| Title/Description of Savings                                                                                                                                                                 | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of<br>2026/27<br>Saving) | Comment on Delivery RAG Status                                                                                                                                                                                                                                                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Connected Care                                                                                                                                                                               | (879)                                        | (879)                                                                                 | 0                                         | Amber                                                                       | 678k has already been delivered. The service are working to identify mitigations to deliver the saving in full.                                                                                                                                                                         |
| Day Opportunities – Commissioning Review - To undertake a commissioning review of the current range and type of day opportunities available to eligible Haringey residents and their carers. | (100)                                        | (100)                                                                                 | 0                                         | Amber                                                                       | Clients have been identified where support can be reviewed, however this continues to be delayed due to the building works required at Ermine Road which is currently due to complete by the end of September 2026. A new commissioner recently started who is identifying mitigations. |
| Review of Reablement model                                                                                                                                                                   | (250)                                        | (250)                                                                                 | 0                                         | Green                                                                       | On track. This is being delivered by review of reablement packages at the point of transfer to services, which is ensuring that packages are rightsized to on-going needs.                                                                                                              |

| Title/Description of Savings                                                                                                                                                  | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of<br>2026/27<br>Saving) | Comment on Delivery RAG Status                                                                                                                                                                                                                                         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Review of the Supported Living contract                                                                                                                                       | (600)                                        | (400)                                                                                 | (200)                                     | Red                                                                         | The non-delivery of the 2025/26 savings will be carried forward to 2026/27 and the 2026/27 saving of £600k will be re-profiled to 2027/28. Therefore, this has not been delivered and a further 18 months is required to bring the new contract arrangements in place. |
| Transitions<br>(Reviewing the support need of young people who have eligible care and support needs as they move or transition from Children's Services to Adult Social Care) | (777)                                        | (777)                                                                                 | 0                                         | Green                                                                       | Based on the expected cohort that will move to Adult Social Care from Children's Services it is anticipated that the target of £777k will be achieved.                                                                                                                 |
| Developing a Community Support model                                                                                                                                          | (550)                                        | (550)                                                                                 | 0                                         | Green                                                                       | On track at q1.                                                                                                                                                                                                                                                        |
| Review of Adult Social Care Charging Policy and strengthening financial assessment                                                                                            | (909)                                        | (909)                                                                                 | 0                                         | Green                                                                       | On track.                                                                                                                                                                                                                                                              |
| <b>Total savings to be delivered</b>                                                                                                                                          | <b>(4,065)</b>                               | <b>(3,865)</b>                                                                        | <b>(200)</b>                              | <b>Amber</b>                                                                |                                                                                                                                                                                                                                                                        |

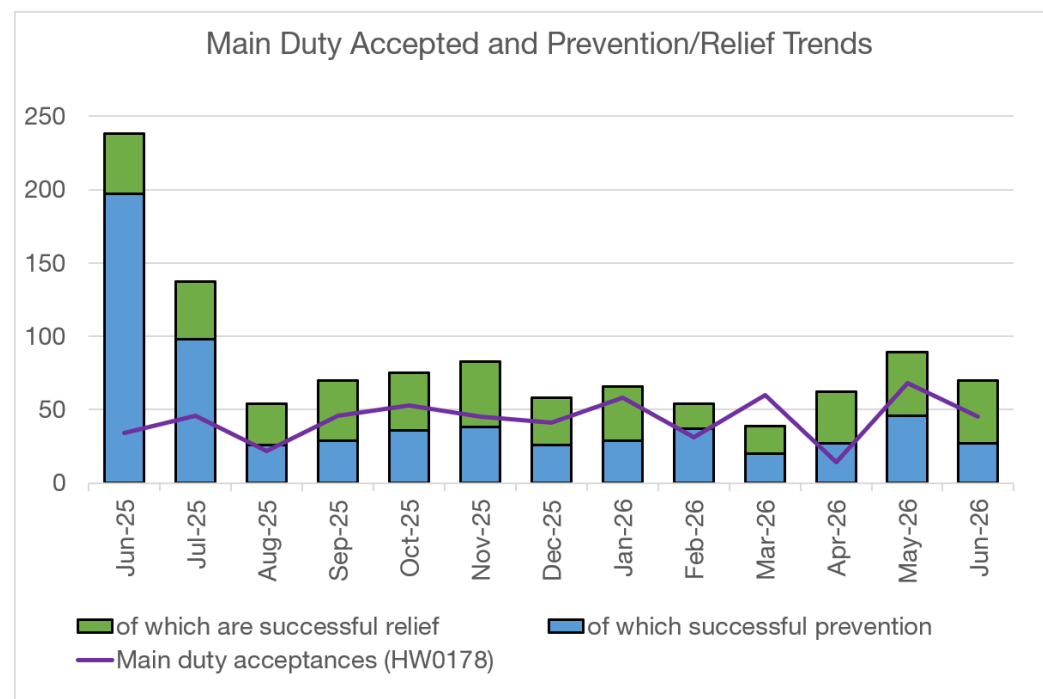
## HOUSING DEMAND

1.9. As at Quarter 1 Housing Demand is forecasting a £2.9m overspend for 26/27.

1.10. The number of households in temporary accommodation (TA) continue to increase. A total of 188 households entered temporary accommodation in Q1, which is 8% higher than forecast at the start of the financial year. However, we have also seen lower than expected numbers of households leaving TA, which has also been the key driver for the recent increase in overall numbers.



1.11. The total number of approaches in June is broadly in line with previous years (apart from June 2025). However, June saw a significant increase in the number of households approaching where the reason for approach was given as end of Private Rented Sector tenancy, asked to leave family / friends, or sofa surfing, which is assumed to be because of the implementation of Renters Rights Act.



- 1.12. Outflow from temporary accommodation remains low; largely driven by available social lets. It has been impacted by delays to delivery of new build properties (including acquisitions) and voids across the system. In Q1 a total of 50 fewer households left TA than originally forecast at the end of 2025/26. Most of these residents have now moved into their council properties.
- 1.13. Increasing costs are largely driven by rising NPA costs (nightly purchased accommodation). The average nightly cost of NPA is projected to increase by around 6% this year, which is in line with our assumed position at the start of the year.
- 1.14. The proportion of households in TA that are living in NPA has been steadily increasing over time. This is partly due to reductions in other types of available stock (private sector leased, S63 council accommodation), as well as new demand frequently having to be met via NPA. This has been a driver of the increased overall cost of NPA.

1.15. Housing Benefit subsidy loss is projected to increase across the year as a result of the rent convergence programme. Overall, the programme offers a net financial benefit to the Council. The current HB Subsidy budget funded by the Homelessness Prevention Grant (HPG) is £6.563m and the end of year forecast is estimated and calculated to be approximately £12.365m resulting in a forecast FULL TA subsidy loss of £5.802m.

1.16. Planned mitigations under the Housing Demand Transformation Programme include:

A property acquisitions workstream that is on target to deliver the full £600k savings.

Continuing financial improvements resulting from the rent convergence programme

Contract and commissioning efficiencies; already delivered this year's corporate target of £257k in full, and on track to deliver next year's £380k in full.

High-cost TA move-on activity

NPA reduction and renegotiation work is set to deliver £250k savings

Void reduction underway across Housing will increase properties available for use as TA and general needs

PSL incentive delivery has been subject to delays but is now live and on target to meet the adjusted savings target

### **2026/27 Savings**

1.17. Against a full year savings target of £3.45m, Housing Demand are forecasting 89% delivery of their savings. The table below sets out the full details of the savings and delivery forecast. However, non-delivery of the institutional investment/longer-term leases workstream remains a significant risk. Housing Demand plans to mitigate the £1m gap.

| Title/Description of Savings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of<br>2026/27<br>Saving) | Comment on Delivery RAG Status                                                                                                                                                                                                                                                                                                                                  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| More Cost-Effective Sources of Temporary Accommodation - The delivery of this saving is through the combination of a number of initiatives to reduce the overall cost of homes secured for temporary accommodation and to increase the amount of Local Housing Allowance recouped by the Council. Key initiatives to reduce our reliance on expensive nightly-paid accommodation include entering into longer term leases for properties; delivering a housing acquisition programme of 250 homes per annum and modernising the Council's rent setting policy for TA to ensure the Council is maximising the amount that it is legally entitled to recouped within housing benefit rules. | (2,600)                                      | (2,600)                                                                               | (0)                                       | Amber                                                                       | There is a key risk that the Longer-Term leases saving of £1m will not deliver in year. The service have implemented a number of mitigation measures and a full review of the position will be updated by Q2 when we will be better able to model the impact of the mitigations.                                                                                |
| Savings on the incentive payments to increase and retain PSL stock for use as Temporary Accommodation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | (593)                                        | (224)                                                                                 | (369)                                     | Amber                                                                       | The PSL programme has had a delayed start, in part due to Legal delays, but went live as of 10 July. The latest highlighted that savings have been reduced due to the lower numbers in more costly NPA following the success of the Hotel Exit programme. To avoid a double count, the programme is now projected to deliver £224,224 in cost avoidance in Yr1. |
| Reduction in contract in Floating Support Contract                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | (257)                                        | (257)                                                                                 |                                           | Blue                                                                        | This has delivered in full.                                                                                                                                                                                                                                                                                                                                     |
| <b>Total savings to be delivered</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>(3,450)</b>                               | <b>(3,081)</b>                                                                        | <b>(369)</b>                              | <b>Amber</b>                                                                |                                                                                                                                                                                                                                                                                                                                                                 |

## PUBLIC HEALTH

- 1.18. As at Quarter 1, Public Health is projecting a breakeven position. Any underspend at the year-end will be transferred to the Public Health Reserve or any overspend will require a drawdown from reserve.

## Capital Forecasts

| Scheme Ref. No.                     | Scheme Name                                      | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-------------------------------------|--------------------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 201                                 | Aids, Adaptations & Assistive Technology - (DFG) | 3,767                                               | 3,768                                     | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Procurement issues affecting delivery have now been resolved, and improvements to the procurement process have significantly reduced processing times and strengthened contractor appointments. The Council is in the final stages of appointing new contractors and are already seeing the benefits of these changes. Programme delivery will accelerate as planned and that the full budget allocation will be realised this financial year. |
| 213                                 | Canning Crescent Assisted Living                 | 83                                                  | (1)                                       | (84)                                             |                                               | (84)                                             |                       |                     |                      | Budget retained at this stage to cover any final invoices. Any not required will be transferred to capital contingency                                                                                                                                                                                                                                                                                                                         |
| 226                                 | Initiatives under Housing Demand Programme       | 0                                                   | 0                                         | 0                                                |                                               | 0                                                |                       |                     |                      | This budget has been deleted and removed from the capital programme                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Adults, Housing &amp; Health</b> |                                                  | <b>3,850</b>                                        | <b>3,767</b>                              | <b>(84)</b>                                      | <b>-</b>                                      | <b>(84)</b>                                      |                       |                     |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                |

## Appendix 1c – Culture, Strategy and Communities Directorate Level Forecasts.

- 1.1. The table below provides the full year forecast across the Culture, Strategy and Communities Directorate followed by more detailed explanations for any under or overspends that are forecast for the year.

| Management Area                               | Revised<br>2026/27<br>Budget | Total<br>Full<br>Year<br>Forecast | Base Budget<br>(over/under-<br>spend) | Non-<br>Delivery<br>of<br>Savings | Q1 Total<br>Variance |
|-----------------------------------------------|------------------------------|-----------------------------------|---------------------------------------|-----------------------------------|----------------------|
|                                               | £'000                        | £'000                             | £'000                                 | £'000                             | £'000                |
| <b>Culture, Strategy and Communities</b>      | <b>14,560</b>                | <b>14,682</b>                     | <b>123</b>                            | <b>0</b>                          | <b>123</b>           |
| Electoral Services                            | 2,104                        | 2,102                             | (2)                                   | 0                                 | (2)                  |
| Local Democracy                               | 2,066                        | 2,110                             | 44                                    | 0                                 | 44                   |
| Legal Services                                | 1,855                        | 1,879                             | 24                                    | 0                                 | 24                   |
| Assistant Directorate of Corporate Governance | 471                          | 419                               | (52)                                  | 0                                 | (52)                 |
| Human Resources                               | (135)                        | (379)                             | (244)                                 | 0                                 | (244)                |
| AD for Transformation & Resources             | 511                          | 509                               | (1)                                   | 0                                 | (1)                  |
| Libraries                                     | 2,967                        | 3,180                             | 213                                   | 0                                 | 213                  |
| Strategy, Communication & Collaboration (SCC) | 421                          | 588                               | 167                                   | 0                                 | 167                  |
| Culture, Museum & Archives                    | 996                          | 995                               | (1)                                   | 0                                 | (1)                  |
| Placemaking and Communities                   | 3,304                        | 3,278                             | (26)                                  | 0                                 | (26)                 |

- 1.2. Culture, Strategy and Communities are forecasting a pressure of £123,000 at Quarter 1.
- 1.3. The £167,000 forecast overspend in SCC is being driven by a reduction in funding from services for posts in the corporate communications team. This will be addressed via a restructure which will also address the issue for future years. In addition, there continues to be a stretching income target in communications which the team are working hard to meet. These pressures are being off set by a reduction in non staffing expenditure across teams in SCC.

- 1.4. The £213,000 forecast overspend in Libraries is largely because of unmet income targets for libraries. Consideration is being given to how we might close this gap through increased marketing of spaces for hire alongside a digital project on putting in place a modern booking system.
- 1.5. The £244,000 projected underspend in Human Resources is from staff savings due to posts being partially recharged to the ERP project. This element of the underspend will reduce as backfills are likely to be required. Other vacancies are also being held to assess service impact in anticipation of a future savings requirement.
- 1.6. The Placemaking and Community Development Service is currently forecasting broadly in line with budget, although a potential risk relating to £356,000 of staffing cost recharges to the HRA remains under review and is not yet reflected in the forecast pending confirmation with the HRA.

### **2026/27 Savings**

- 1.7. Against a full year savings target of £200,000, the directorate are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

| Title/Description of Savings                                                                        | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery UP<br>TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery of<br>2026/27<br>Saving) | Comment on Delivery RAG Status           |
|-----------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------|------------------------------------------|
| Inclusive Economy Service Reduction                                                                 | (100)                                        | (100)                                                                                 | 0                                         | Green                                                                    | Savings on track to be delivered in full |
| Placemaking restructure - this will deliver the "Reduce or remove Business Support Service" saving. | (100)                                        | (100)                                                                                 | 0                                         | Green                                                                    | Savings on track to be delivered in full |
| <b>Total savings to be delivered</b>                                                                | <b>(200)</b>                                 | <b>(200)</b>                                                                          | <b>0</b>                                  | <b>Green</b>                                                             |                                          |

## Capital Forecasts

| Scheme Ref. No. | Scheme Name                       | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                             |
|-----------------|-----------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 402             | Shaping Tottenham                 | 11,300                                              | 3,503                                     | (7,797)                                          | 7,797                                         | 0                                                | Green                 | Amber               | Green                | This scheme includes the South Tottenham projects including Tottenham Hale, Seven Sisters and Yours Bruce Grove. Delays were experienced in the implementation of the Paddock and Tottenham Hale Wayfinding projects.                                                                                                                                |
| 406             | Opportunity Investment Fund (OIF) | 1,208                                               | 120                                       | (1,088)                                          | 1,088                                         | 0                                                | Green                 | Amber               | Green                | Cross reference with scheme 483. The OIF (scheme 406) pot at year end was £1.486m and the PVF (483) pot was £153,501. The budgets include business loan replacements and interest. The loans programme is currently paused. We aim to reopen the business loans late-summer/Sept after approval from Finance and Audit & Risk Management.            |
| 408             | Down Lane Park                    | 2,384                                               | 2,157                                     | (227)                                            | 227                                           | 0                                                | Amber                 | Amber               | Amber                | Spend delayed due to slippage in the programme. Commitment to deliver between 2027 and 2028 remains                                                                                                                                                                                                                                                  |
| 421             | High Road West Acquisition        | 48,736                                              | 27,955                                    | (20,781)                                         | 20,781                                        | 0                                                | Green                 | Amber               | Amber                | High Road West acquisitions progressing across 2026/27 prior to March 2027 Phase A Compulsory Purchase Order implementation deadline. Slippage is required for affordable housing grant payments and Phase B acquisitions which will not take place this financial year. Scheme budget and future forecast under review as part of review of scheme. |
| 447             | Alexandra Palace - Maintenance    | 470                                                 | 470                                       | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Forecast spend to budget                                                                                                                                                                                                                                                                                                                             |
| 448             | Pride in Place                    | 1,500                                               | 1,500                                     | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Programme budget made up of external funding from MHCLG - all spend to be committed by March 2027                                                                                                                                                                                                                                                    |
| 464             | Bruce Castle                      | 36                                                  | 146                                       | 110                                              |                                               | 110                                              | Green                 | Green               | Green                | Fee claims for prolongation to be agreed for professional advice provided. Additional asbestos removal works to be undertaken.                                                                                                                                                                                                                       |
| 474             | Tottenham High Road Strategy      | 0                                                   | 0                                         | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Budget for scheme 474 which has now been included in Scheme 402                                                                                                                                                                                                                                                                                      |

| Scheme Ref. No. | Scheme Name                        | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                                       |
|-----------------|------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 480             | Shaping Wood Green                 | 8,382                                               | 699                                       | (7,683)                                          | 2,715                                         | (4,968)                                          | Green                 | Amber               | Amber                | On Wood Green Central, consultancy support has been procured to develop a planning application, which will progress across 2026/27 in accordance with Feb 2026 Cabinet decision. Turnpike Lane improvements next phase due to be delivered from Q4 2026/27 onwards.                                                                                                                                            |
| 483             | Productive Valley Fund (PVF)       | 816                                                 | 80                                        | (736)                                            | 736                                           | 0                                                | Green                 | Amber               | Green                | Cross reference with scheme 406. The OIF (scheme 406) budget at year end was £1.486m and the PVF (483) budget was £153,501. Budgets include business loan replacements and interest. The loans programme is currently paused. We aim to reopen the business loans late-summer/Sept after approval from Finance and Audit & Risk Management.                                                                    |
| 488             | Liveable Seven Sisters (LSS)       | 0                                                   | 0                                         | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Budget for scheme 488 which has now been included in Scheme 402                                                                                                                                                                                                                                                                                                                                                |
| 493             | Bruce Grove Yards (BGY)            | 0                                                   | 0                                         | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Budget for scheme 493 which has now been included in Scheme 402                                                                                                                                                                                                                                                                                                                                                |
| 330             | Civic Centre Works                 | 32,722                                              | 31,681                                    | (1,041)                                          |                                               | (1,041)                                          | Amber                 | Amber               | Green                | Overall site progress during the reporting period has been positive. While the works remain behind the contractor's programme, progress is currently aligned with Sisk's forecast completion date allowing client fit out to start in January and occupation starting at the end of March 2027 as planned . Total projected expenditure across the programme is currently within the allocated overall budget. |
| 630             | Libraries IT and Buildings upgrade | 832                                                 | 400                                       | (432)                                            | 432                                           | 0                                                | Green                 | Amber               | Green                | Scheme in on budget and work has continued towards support for the Library physical site and modernisation. Project now moving into procurement stage - which will inform costs and profiling.<br>This is enabling support for Libraries ICT replacement of end of life technology & infrastructure (e.g., Server, Wi-fi, Peoples Network & Firewall).                                                         |
| 631             | Ally Pally - Counter Terrorism     | 363                                                 | 363                                       | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Forecast spend to budget                                                                                                                                                                                                                                                                                                                                                                                       |

| Scheme Ref. No.                            | Scheme Name                          | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------------------------|--------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 632                                        | Ally Pally - Risk to Life and Injury | 293                                                 | 293                                       | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Forecast spend to budget                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 633                                        | Ally Pally - Risk to Compliance      | 1,006                                               | 1,006                                     | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | Forecast spend to budget                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 641                                        | Ally Pally - Panorama Room           | 3,000                                               | 750                                       | (2,250)                                          | 2,250                                         | 0                                                | Amber                 | Amber               | Green                | Scheme has been tendered. This is currently being reviewed & a revised programme indicates spend of £750,000 in 2026/27                                                                                                                                                                                                                                                                                                                        |
| 642                                        | Ally Pally - Emergency exit          | 750                                                 | 750                                       | 0                                                |                                               | 0                                                | Amber                 | Amber               | Green                | Scheme is yet to be tendered, hence the cost & delivery are still yet to be determined                                                                                                                                                                                                                                                                                                                                                         |
| 643                                        | Ally Pally - Lightning Ring          | 1,500                                               | 0                                         | (1,500)                                          | 1,500                                         | 0                                                | Amber                 | Amber               | Green                | This scheme is being deferred to 2027/28                                                                                                                                                                                                                                                                                                                                                                                                       |
| 4005                                       | SME Workspace Intensification        | 1,578                                               | 1,578                                     | (0)                                              |                                               | (0)                                              | Green                 | Green               | Green                | Grant allocation to the Clarendon workspace project - entered into grant agreement May 2026..                                                                                                                                                                                                                                                                                                                                                  |
| 4010                                       | Selby Urban Village Project          | 17,836                                              | 14,352                                    | (3,484)                                          | 3,484                                         | 0                                                | Amber                 | Green               | Amber                | Awaiting updated forecast from main works contractor, following Value Engineering (VE) design stage/ confirmation of proposals. Current underspend at start of 2026/27 due to programme for VE design works. Phase 1 works programme now extended to Jan 2028, so forecasting will reflect this, hence capital slippage request into future years. Scope and budget amber due to VE design work (and cost savings) not yet complete/ realised. |
| <b>Culture, Strategy &amp; Communities</b> |                                      | <b>134,712</b>                                      | <b>87,804</b>                             | <b>(46,908)</b>                                  | <b>43,316</b>                                 | <b>(5,898)</b>                                   |                       |                     |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                |

## Appendix 1d – Finance and Resources Directorate Level Forecasts.

- 1.1. The table below provides the full year forecast across the Finance and Resources Directorate followed by more detailed explanations for any under or overspends that are forecast for the year.

| Department Area                        | Revised<br>2026/27<br>Budget | Total Full<br>Year Forecast | Base Budget<br>(over/under-<br>spend) | Non<br>Delivery of<br>Savings | Q1 Total<br>Variance |
|----------------------------------------|------------------------------|-----------------------------|---------------------------------------|-------------------------------|----------------------|
|                                        | £'000                        | £'000                       | £'000                                 | £'000                         | £'000                |
| <b>FINANCE AND RESOURCES, OF WHICH</b> | <b>(2,838)</b>               | <b>318</b>                  | <b>3,156</b>                          | <b>0</b>                      | <b>3,156</b>         |
| Capital Projects and Property          | (3,489)                      | (734)                       | 2,755                                 | 0                             | 2,755                |
| Finance                                | 375                          | 666                         | 291                                   | 0                             | 291                  |
| Audit & Risk Management                | (20)                         | (24)                        | (4)                                   | 0                             | (4)                  |
| Digital Services                       | (10)                         | 312                         | 321                                   | 0                             | 321                  |
| Strategic Procurement                  | 101                          | (106)                       | (207)                                 | 0                             | (207)                |
| Chief Executive Officer                | 204                          | 203                         | (1)                                   | 0                             | (1)                  |

- 1.2. Finance and Resources are forecasting an overspend of £3.2m at Quarter 1. This is largely within the Commercial Property Team of the Capital Projects and Property Department but there are other smaller forecast overspends across Finance and Digital Services. An underspend is forecast within Strategic Procurement as a result of current vacancies held within the service.
- 1.3. Currently all savings are forecast to deliver in full but these will continue to be carefully monitored through the year.
- 1.4. The remainder of this section provides more detail on the areas of overspend and the mitigations that are being put in place to bring forecast spend back in line with the budget for the year end.

## Corporate Property and Projects

- 1.5. There is an overall overspend of £2.755m in Capital Projects and Property of which there is a £3.2m overspend on Commercial Property and a £396,000 underspend on the Corporate Landlord Model / Operational Assets.
- 1.6. For Commercial Property, there has been an increase in income of approximately £1.07m from backdated rent and income uplift. However, £218,000 was already recognised in the 2025/26 outturn. After allowing for costs incurred, the net benefit reduces to approximately £721,000. Part of this (£347,000) will be used to mitigate one-off Fountayn Business Centre dilapidations costs, meaning an overall net improvement of only £375,000. This demonstrates the good progress being made within the team as the improvement plan continues but forecast income remains £3.2m short of the £4.5m target.
- 1.7. The underspend on the Corporate Landlord Model arises because of the £800,000 additional budget that was provided for the expected increase in business rates following the Government re-valuation of all non residential premises which has not fully materialised with costs only increasing by £139,000. However, there are forecast emerging pressures from energy costs, building cleaning and lower staffing recharges to capital. A detailed review will be undertaken in Quarter 2 to validate the forecast emerging pressure of £265,000 and any opportunities to mitigate these increased costs.

## Finance

- 1.8. The forecast overspend of £291,000 is due to the delays in the implementation of the finance restructure and therefore leading to a greater reliance on agency staff until full implementation and recruitment completed for the permanent roles. There are other pressures from staff costs previously assumed to be funded from capital, that was also reported in 2025/26 but was not corrected when the 2026/27 budget was set. Cost pressures are being mitigated through holding vacancies where possible.

## Digital Services

- 1.9. Digital Services is reporting an overspend on £321,000. Of this, £191,000 is within the Technology function which relates to the additional investment into cyber security and the establishment of a Security Operations Centre (SOC). As agreed, this is to be funded through contingency in 2026/27 because spend was not known at the time the budget was set and any ongoing costs will be considered as part of the 2027/28 budget setting process. This adjustment for contingency will be made in Quarter 2.

- 1.10. The remaining £131,000 overspend is as a result of an additional resource that is responsible for the review and reset of the Service Modernisation Programme and further planned changes over the remainder of the year means that this forecast overspend is expected to be addressed in the remainder of the year.

### **2026/27 Savings**

- 1.11. Against a full year savings target of £1.34m, the directorate are forecasting 100% delivery of their savings. The table below sets out the full details of the savings and delivery forecast. In 2025/26, there were £2.4m of savings within the Directorate that were not achieved or achieved through one off mitigations. These are all on track to be delivered in full in 2026/27.

| Title/Description of Savings                                                  | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of<br>2026/27<br>Saving) | Commentary                                                                                                                                                                                                                                                                                                                       |
|-------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Reduction in the cost of internal audit contract following re-tender          | (32)                                         | (32)                                                                                  | 0                                         | Green                                                                       | Current contract will expire and new contract expected to be in place for October. The delivery of this saving will result in a reduction in the internal audit plan by about 65 days annually. This carries risk and will be carefully monitored by the Corporate Director of Finance and Resources and Head of Internal Audit. |
| Increase income from the commercial portfolio estate                          | (50)                                         | (50)                                                                                  | 0                                         | Green                                                                       |                                                                                                                                                                                                                                                                                                                                  |
| Property project to maximise asset efficiency and develop a disposal pipeline | (585)                                        | (585)                                                                                 | 0                                         | Green                                                                       |                                                                                                                                                                                                                                                                                                                                  |

| Title/Description of Savings                                                                                                                                                                                                                                                                                                                                                                                | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of<br>2026/27<br>Saving) | Commentary                                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------|
| Asset Management - Continuation of current projects to review all rent and lease agreements within the commercial portfolio and a further reduction in operational sites for the delivery of Council services. Savings will be generated through increased rental income and capital receipts from the routine disposal of sites which will reduce the need for borrowing to deliver the capital programme. | (450)                                        | (450)                                                                                 | 0                                         | Green                                                                       |                                                  |
| Digital and Change - ongoing staffing reductions from the restructure that took place in 2024/25.                                                                                                                                                                                                                                                                                                           | (75)                                         | (75)                                                                                  | 0                                         | Green                                                                       |                                                  |
| Digital – savings through the rationalisation of platforms, reducing licenses and renegotiating contracts.                                                                                                                                                                                                                                                                                                  | (50)                                         | (50)                                                                                  | 0                                         | Green                                                                       |                                                  |
| London Construction Partnership – increase in income from increased activity                                                                                                                                                                                                                                                                                                                                | (100)                                        | (100)                                                                                 | 0                                         | Green                                                                       | Income projections are on target to deliver MTFS |
| <b>Total savings to be delivered</b>                                                                                                                                                                                                                                                                                                                                                                        | <b>(1,342)</b>                               | <b>(1,342)</b>                                                                        | <b>0</b>                                  | <b>Green</b>                                                                |                                                  |

## Capital Forecasts

| Scheme Ref. No. | Scheme Name                                             | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                                                        |
|-----------------|---------------------------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 602             | Corporate IT Board                                      | 860                                                 | 201                                       | (659)                                            | 659                                           | 0                                                | Green                 | Amber               | Amber                | This scheme is a critical enabler for Digital Services and the Council's wider digital transformation agenda. The fund provides capital investment to modernise services, deliver key digital programmes (Intranet Project & Network Modernisation (SD-WAN & connectivity)). In addition, it supports income collection, PCI-DSS standards, Resident automation and Incident & case management (Halo) and firewall replacement. |
| 604             | Continuous Improvement                                  | 662                                                 | 662                                       | 0                                                |                                               | 0                                                | Green                 | Amber               | Green                | This scheme is supporting infrastructure such as servers, firewalls, switches, desktop Windows 11 upgrade and security posture. The Scheme remains aligned to delivery of the Council IT Technical platforms                                                                                                                                                                                                                    |
| 621             | Libraries IT and Buildings upgrade                      | 0                                                   | 41                                        | 41                                               |                                               | 41                                               |                       |                     |                      | Spend to date is £41,000 but forecast to £52,000 for refurbishment works at Muswell Hill and Wood Green libraries. This will be funded from Scheme 316.                                                                                                                                                                                                                                                                         |
| 625             | CCTV Move and Replacement of end-of-Life Infrastructure | 2,199                                               | 120                                       | (2,079)                                          | 2,079                                         | 0                                                | Green                 | Amber               | Green                | Key decision based on discovery now expected to be in September 2026. This will form and enable next stage to commence through the capital programme approval process. Enabling the Council to exit from River Park House and Alex House. Work is continuing to architect replacement to the radio solution the Council has for single frontline officers which currently operate out of River Park House.                      |
| 626             | Corporate Data Platform - Netcall                       | 1,000                                               | 0                                         | (1,000)                                          |                                               | (1,000)                                          |                       |                     |                      | The forecast spend on this scheme is zero and therefore will be part of the annual review of the capital programme and be removed if no commitments relating to the Netcall Project. Any future funding requirements will need to be re-submitted through the capital governance framework.                                                                                                                                     |
| 627             | Hybrid AV between now and Civic Centre coming online    | 450                                                 | 161                                       | (289)                                            | 289                                           | 0                                                | Green                 | Green               | Amber                | This scheme funds hardware for extended life to align with accommodation strategy and Civic Centre move.                                                                                                                                                                                                                                                                                                                        |

| Scheme Ref. No. | Scheme Name                                 | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                           |
|-----------------|---------------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 628             | Locality Hub ICT                            | 783                                                 | 0                                         | (783)                                            |                                               | (783)                                            |                       |                     |                      | This budget will be removed as part of the Annual Review of the Capital Programme.                                                                                                                                                                                                                                                 |
| 629             | Leisure Insourcing ICT                      | 252                                                 | 252                                       | 0                                                |                                               | 0                                                | Green                 | Amber               | Green                | This scheme replaces dysfunctional Audio and PA solution and Digital Signage following Insourcing of Leisure services.                                                                                                                                                                                                             |
| 635             | Mobile Replacement (Smart Phones / Devices) | 425                                                 | 494                                       | 69                                               | -                                             | 69                                               | Amber                 | Green               | Green                | Replacement of end of support devices (where possible rationalise devices to achieve potential savings) are provided for essential users. There is a risk that there is a possible pressure and any overspend will be supported by the delivery programme scheme 604/continuous improvement.                                       |
| 636             | Replacing Desktop AV / Screens in Offices   | 300                                                 | 300                                       | 0                                                |                                               | 0                                                | Green                 | Amber               | Green                | The budget is still forecast fully spent aligned to the Civic Centre and accommodation strategy requiring a replacement of desktop screens which are now approaching over five years in terms of operational life.                                                                                                                 |
| 655             | Data Centre Move                            | 93                                                  | 93                                        | 0                                                | -                                             | 0                                                | Green                 | Amber               | Green                | Projecting to spend in full in year but this remains subject to a key decision on the relocation of CCTVC out of River Park House.                                                                                                                                                                                                 |
| 656             | BT Big Switch Off                           | 923                                                 | 914                                       | (9)                                              | 9                                             | (0)                                              | Green                 | Amber               | Green                | This is the Council complying with the statutory changes taking place across the Country. Legacy infrastructure comes to end of life in 2027 for the Council to maintain and deliver statutory services.                                                                                                                           |
| 657             | Corporate Laptop Refresh                    | 1,716                                               | 700                                       | (1,016)                                          | 1,016                                         | 0                                                | Green                 | Amber               | Green                | The Council continues to extend the life of Laptops, where this has been possible in line with Microsoft and security updates and work around the Council workforce strategy, this includes reusing existing IT where possible into the Civic Centre.                                                                              |
| 659             | M365 Additional Functionality               | 427                                                 | 208                                       | (219)                                            | 219                                           | 0                                                | Green                 | Amber               | Green                | Phase 1 to migrate the councils on premise data to Cloud has now concluded. Currently working with Microsoft to support the next phase of deployment for implementing the architecture for data security and governance, including implementation of Fabric. Current design work taking place and determination of the next phase. |
| 660             | Capital support for Digital Outcomes        | 1,833                                               | 0                                         | (1,833)                                          |                                               | (1,833)                                          |                       |                     |                      | The forecast spend on this scheme is zero and therefore will be part of the annual review of the capital programme and be removed if no commitments relating Service Modernisation Programme. Any future funding requirements will need to be re-submitted through the capital governance framework.                               |

| Sche<br>me<br>Ref.<br>No.          | Scheme<br>Name                                                    | 2026/27<br>Full<br>year<br>Revised<br>Budget<br>@ Qtr.<br>One<br>(£'000) | 2026/27<br>Qtr.<br>One<br>Forecast<br>Outturn<br>(£'000) | Budget<br>Variance<br>(Underspend) /<br>Overspend<br>(£'000) | Capital<br>Slippage<br>(Please<br>update, if<br>required) | Budget<br>Variance<br>(Undersp<br>end) /<br>Overspen<br>d<br>(£'000) | RAG<br>Status<br>on:<br>Budget | RAG<br>Status<br>on:<br>Time | RAG<br>Status<br>on:<br>Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------|--------------------------------|------------------------------|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 4011                               | Commercial<br>Property<br>Remediation                             | 7,807                                                                    | 86                                                       | (7,721)                                                      | 7,721                                                     | 0                                                                    |                                |                              |                               | Spend to date covers eligible project management PM fees. Works at Muswell Hill site is scheduled to start on site later this year at which point the spend will increase in the second part of the year. Spend on other projects is dependent on decision making that will be planned over the next few years. Work will be undertaken as part of the annual review to improve the profiling of spend.                                                                                     |
| 4012                               | Energy<br>Performance<br>Certificate<br>improvements              | 500                                                                      | 0                                                        | (500)                                                        | 500                                                       | 0                                                                    |                                |                              |                               | This budget line will be merged with 4011 as both support capital investment in commercial property.                                                                                                                                                                                                                                                                                                                                                                                        |
| 342                                | Public<br>Protection -<br>To replace life<br>expired IT<br>system | 407                                                                      | 13                                                       | (395)                                                        | 395                                                       | 1                                                                    |                                |                              |                               | Following delays, this project is now progressing with a go-live in Nov 27 and forecast to be on budget overall.                                                                                                                                                                                                                                                                                                                                                                            |
| 316                                | Asset<br>Management<br>of Council<br>Buildings                    | 7,537                                                                    | 8,749                                                    | 1,212                                                        | 996                                                       | 2,208                                                                | Red                            | Amber                        | Amber                         | Forecasted overspend is due to works carried forward from 2025/26, including:<br>1) £1.13m for the Hornsey Library<br>2) RAAC works being delivered by Major Projects<br>3) £1.63m for the relocation of Civil Enforcement and YAS to Clarendon Rd, including a site refurbishment.<br>4) £480k for the Asbestos removal at RPH<br>5) £450k for roof replacement at Muswell Hill Library<br>To date, no adjustment has been agreed for 2026/27, resulting in the budget pressure indicated. |
| 509                                | CPO - Empty<br>Homes                                              | 1,000                                                                    | 2                                                        | (998)                                                        | 998                                                       | (0)                                                                  | Green                          | Green                        | Green                         | There have been no required purchases during the year to date.                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Finance &amp;<br/>Resources</b> |                                                                   | 29,174                                                                   | 12,995                                                   | (16,178)                                                     | 5,267                                                     | (1,297)                                                              |                                |                              |                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

## Appendix 1e – Corporate Budget Forecasts.

- 1.1. The table below provides the full year forecast across the Corporate budgets followed by more detailed explanations for any under or overspends that are forecast for the year.

| Management Area                                                         | Revised<br>2026/27<br>Budget | Total<br>Full<br>Year<br>Forecast | Base<br>Budget<br>(over/under-<br>spend) | Non<br>Delivery of<br>Savings | Q1 Total<br>Variance |
|-------------------------------------------------------------------------|------------------------------|-----------------------------------|------------------------------------------|-------------------------------|----------------------|
|                                                                         | £'000                        | £'000                             | £'000                                    | £'000                         | £'000                |
| <b>Corporate Budgets</b>                                                | <b>32,856</b>                | <b>43,172</b>                     | <b>6,277</b>                             | <b>4,027</b>                  | <b>10,304</b>        |
| Capital Financing Charges (Minimum Revenue Provision and Lease Charges) | 21,174                       | 21,174                            | 0                                        | 0                             | 0                    |
| Corporate Contingencies (Pay, Contracts, General Contingency)           | 33,649                       | 33,649                            | 0                                        | 0                             | 0                    |
| Corporate Contingency - Cross Cutting Savings                           | (10,345)                     | (30)                              | 6,288                                    | 4,027                         | 10,315               |
| Treasury Management Interest Received                                   | (1,850)                      | (1,850)                           | 0                                        | 0                             | 0                    |
| Treasury Management Interest Paid                                       | 36,221                       | 36,232                            |                                          |                               |                      |
| Other Corporate Budgets (BAU)                                           | 38,296                       | 38,285                            | (11)                                     |                               | (11)                 |
| Exceptional Finance Support                                             | (84,289)                     | (84,289)                          | 0                                        | 0                             | 0                    |

- 1.2. At Quarter 1, the Corporate budgets are reporting a projected overspend of £10.3m, which almost entirely relates to the forecast non delivery of the cross-cutting savings in the current year and also those not achieved in 2025/26 that still need to be addressed. The Council has received a Statutory Recommendation from KPMG related to this issue. Improving savings delivery, particularly for the cross-cutting changes, is a priority for the Council. This will be managed internally through the officer Finance Recovery Board and newly established cross party Finance Improvement Board and reported to Cabinet, Overview and Scrutiny Committee and Audit Committee in line with the Statutory Recommendation response.
- 1.3. Capital Financing and Minimum Revenue Provision is forecast for the year because it is largely known. MRP is charged a year in arrears so the charge relates to 2025/26. The remainder of the budget funds operational and financial lease payments which are forecast as on budget at this early stage of the year but will remain under review through the year.

- 1.4. The Council's general contingency for 2026/27 for managing risks and uncertainties is £23.5m. In Quarter 1, £800,000 was agreed to be drawn down.
- Funding for the Ombudsman case work officer £27,000
  - Funding for two additional FTC roles in the Feedback and Resolutions Team to tackle a backlog of stage two complaints £94,000
  - Funding for the Revenues Staff Growth Bid £398,000
  - Funding to support additional post in the Digital Revenue and Benefits Apps Team £76,000
  - Drawdown to correct pay budgets for codes missed in 25/26 £200,000
- 1.5. If any balance is remaining at the year end, the Section 151 Officer will make a decision on whether it used to fund any remaining overspend or set aside for future risks and uncertainties. Services must take all the actions necessary to mitigate their forecast overspends and deliver their savings.
- 1.6. The council also has pay and contracts contingency of £10.2m which is forecast to be utilised by the year end.
- 1.7. At this early part of the year, treasury management charges for both interest receivable and interest paid are forecast to be in line with budget but forecasting against these budgets must improve and will be monitored monthly because of the significant variation that has been reported at year end over the last two years. Both budgets are affected by the interest rate level and currently borrowing through PWLB is at between 5.1% and 5.6% depending on the length of term an average interest on investments was 3.76%. The other key factor is the pace of delivery of the capital programme. The level of slippage forecast is currently low but as has been apparent in previous years, this slippage has grown quarter on quarter and work is also underway to improve forecasting to avoid unnecessary borrowing and large fluctuations in the variation to budget at the year end.
- 1.8. It should also be noted that as part of the 2027/28 financial planning process and in light of our financial position, a full review of the capital programme is underway to identify opportunities to reduce the programme and reduce the Council's borrowing requirement both in year where opportunities arise and for future years. The outcome of this review will also impact on forecast borrowing costs in future quarters. An update will be provided in Quarter 2.
- 1.9. Exceptional Financial Support (EFS). The current forecast overspend is £21.7m, which is £11.4m on service budgets and £10.3m on corporate budgets. Work must take place during the remainder of the year to identify mitigations to address the service overspends and deliver all savings. Therefore at this stage, the forecast assumes that the £84.3m assumed use of EFS will be sufficient. This will remain under review and discussions with Government on any change in requirements for 2026/27 or 2027/28 will commence in the Autumn.

## 2026/27 Savings

- 1.10. Against a full year savings target of £8.7m, the forecast delivery on savings is 54%, the table below sets out the full details of the savings and delivery forecast.
- 1.11. The agreed savings target per programme are set out below. These are currently held corporately pending confirmation of which service budgets will be impacted at which point, service budgets will be reduced accordingly.
- Enabling Services £1.0m Target.
  - Contract and Procurement £3.0m Target.
  - Increased Income £377,000 Target.
  - Reduction in Employer Pension contribution £4.3m Target

| Title/Description of Savings                                                                                                                                                                                                                                                                                           | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery of<br>2026/27<br>Saving) | Comment on Delivery RAG Status                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Enabling Services Review - This proposal will review staff who provide enabling services support to the organisation to develop new delivery models that will reduce duplication across services and ensure efficient support to all frontline services across the organisation and is the increased saving on 2025/26 | (1,000)                                      | (490)                                                                                 | (510)                                     | Amber                                                                    | The programme is forecasting delivery of £540,000 from the Business Admin support review but following further review of the impacted budgets, it is now felt only £140,000 can realistically be achieved in 2026/27 from deletion of 3x FTE vacant posts. Other posts previously identified as vacant are now reported as not having budget against them, although this requires further validation. £100,000 is forecast from Project and Programme Management in 2026/27 and £100,000 in 2027/28 is on track to be delivered in full. The latter has been achieved following completion of a merge and restructure of relevant teams across Corporate Change and Capital Projects within the Finance and Resources Directorate. A further £250k saving from HR has been delivered early and can be taken in full during 2026/27 (previously profiled to future years). The next area to be reviewed will be Procurement and a realistic target developed which will be delivered through the Commissioning Modernisation programme, which does not currently include any workforce-based savings but is looking at the right |

|                                                                                                                                                 |                |                |                |              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|--------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                 |                |                |                |              | staffing structure for the Commissioning workforce overall, including Procurement.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Procurement and Contract Management                                                                                                             | (3,000)        | 0              | (3,000)        | Amber        | <p>The Commissioning Modernisation Programme was established to modernise how the Council commissions third-party services and to deliver a reduction of 5% of the Council's ~£323m in-scope third-party budget base. The programme is overseen by the Haringey Commissioning Board with delivery through two workstreams - Commissioning &amp; Practice and Service Re-design. The scope of the programme is revenue contracts over £25k due for renewal by 30 April 2027, plus contracts held in scope through short-term extensions running to 31 December 2027.</p> <p>The Commissioning Panel began operating in January 2026. Total projected savings identified through the Commissioning Panel for 2026/27 are £8.81m. Savings forecasted to date are £1,041,988. Cost avoidance identified to date through Panel-related activity is £1,221,750. The Agency Targeted Transfer intervention converts long-standing agency placements into permanent recruitment. To date, 40 roles have been closed and have generated an estimated cost avoidance of £913,694. This has already surpassed the projected cost avoidance baseline of £672,298 for the year. This builds on the Phase recruitment project, which delivered £188k of cost avoidance. Taken together, the programme has delivered £3,177,432 of financial benefit to date in 2026/27.</p> |
| Increased income generated through additional income opportunities across services over and above that which is assumed within service budgets. | (377)          | 0              | (377)          | Amber        | This saving is now being delivered through the Income Generation workstream of the Financial Resilience Plan and a delivery plan is currently being scoped out. An update will be provided at Quarter 2.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Reduction in employer pension contribution following the tri-annual valuation                                                                   | (4,300)        | (4,300)        | 0              | Blue         | Savings achieved in full                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Total savings to be delivered</b>                                                                                                            | <b>(8,677)</b> | <b>(4,650)</b> | <b>(4,027)</b> | <b>Amber</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

## Capital Forecasts

| Scheme Ref. No.        | Scheme Name                            | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                          |
|------------------------|----------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 697                    | Exceptional Financial Support          | 89,205                                              | 84,289                                    | (4,916)                                          |                                               | (4,916)                                          | Green                 | Green               | Green                | The current forecast overspend is £21.7m, Work must take place during the remainder of the year to identify mitigations to address the service overspends and deliver all savings. Therefore at this stage, the forecast assumes that the £84.3m which was agreed by Government in March 2026 will be sufficient. |
| 699                    | Approved Capital Programme Contingency | 10,291                                              | 0                                         | (10,291)                                         |                                               | (10,291)                                         | Green                 | Green               | Green                | There has been no approved use of contingency during Quarter 1                                                                                                                                                                                                                                                    |
| <b>Corporate Items</b> |                                        | <b>99,496</b>                                       | <b>84,289</b>                             | <b>(15,207)</b>                                  | -                                             | <b>(15,207)</b>                                  |                       |                     |                      |                                                                                                                                                                                                                                                                                                                   |

## APPENDIX 1f – ENVIRONMENT & RESIDENT EXPERIENCE DIRECTORATE FORECASTS.

### ENVIRONMENT & RESIDENT EXPERIENCE

- 1.1. The table below provides the full year forecast across the Environment and Resident Experience followed by more detailed explanations for any under or overspends that are forecast for the year.

| Management Area                              | Revised<br>2026/27<br>Budget<br><br>£'000 | Total<br>Full<br>Year<br>Forecast<br><br>£'000 | Base Budget<br>(over/under-<br>spend)<br><br>£'000 | Non<br>Delivery<br>of<br>Savings<br><br>£'000 | Q1 Total<br>Variance<br><br>£'000 |
|----------------------------------------------|-------------------------------------------|------------------------------------------------|----------------------------------------------------|-----------------------------------------------|-----------------------------------|
| <b>Environment and Resident Experience</b>   | <b>16,293</b>                             | <b>17,676</b>                                  | <b>1,133</b>                                       | <b>250</b>                                    | <b>1,383</b>                      |
| Parking & Highways                           | (17,569)                                  | (19,292)                                       | (1,723)                                            | 0                                             | (1,723)                           |
| Community Safety, Waste & Enforcement        | 23,760                                    | 23,240                                         | (519)                                              | 0                                             | (519)                             |
| Management & Support                         | (1,294)                                   | 758                                            | 2,052                                              | 0                                             | 2,052                             |
| Corporate & Customer Services                | 5,298                                     | 5,278                                          | (20)                                               | 0                                             | (20)                              |
| Wellbeing and Climate                        | 4,123                                     | 5,464                                          | 1,341                                              | 0                                             | 1,341                             |
| Transport and Travel                         | (804)                                     | (551)                                          | 3                                                  | 250                                           | 253                               |
| Planning Building Standards & Sustainability | 2,779                                     | 2,779                                          | (0)                                                | 0                                             | (0)                               |

- 1.2. Environment and Resident Experience are forecasting a pressure of £1.4m at Quarter 1.
- 1.3. This position reflects a combination of service-specific budget pressures partially offset by underspends elsewhere within the Directorate and historic cross-council pressures carried over from previous years. Management actions are currently being implemented to mitigate these pressures and reduce the forecast overspend over the course of the financial year.
- 1.4. The forecast overspend is driven by pressures of £2.052m in Environment & Resident Experience(E&RE) Management due to the allocation of undeliverable staff salary savings in 2025/26 and £653,000 of undelivered 2025/26 Digital Transformation savings, which are dependent on the successful delivery of the Service Modernisation Programme. Moreover, Wellbeing and

Climate is reporting a £1.341m pressure largely centring on delays to the implementation of new leisure offers due to the dependency on wider service changes at adjacent Marcus Garvey, the collection of property related lease income, and delayed savings relating to a review of fees and charges. These pressures are partially mitigated by combined underspends of £2.262m in Parking and Highways, Community Safety and Waste services, and Corporate and Customer services.

- 1.5. The Directorate has an overall savings target of £3.275m, including £2m linked to the Council Tax Reduction Scheme. Overall, 92% of the savings are forecast to be delivered and the services are actively working to identify mitigating actions for the shortfall.
- 1.6. Service variances are as follows:

### **Parking and Highways**

- 1.7. Forecasting an underspend of £1.723m. Overachievement of parking income is based on the volume of PCN ticket issuances and recovery rates. The service has developed a parking programme, that sets out pending new traffic management schemes that will widen enforcement to recover PCN Parking income. The forecast also includes estimated PCN future years accrual based on past performance. However, there are risk to the projections, due to the changes to the demographic, economic climate and changing customer payment behaviours.

### **Community Safety, Waste & Enforcement**

- 1.8. Forecasting an underspend of £519,000. This is a combination of underspends; £256,000 in Waste Enforcement relating to increase in recharges and enforcement, £29,000 in Regulatory Services, £100,000 in Environment Management relating to recharges, and £146,000 in ASB Enforcement relating to staffing vacancy factor. Work is underway to formalise funding arrangements for services delivered on behalf of Housing service, which will provide greater clarity and sustainability relating to income projections.

### **Management & Support**

- 1.9. Forecasting an overspend of £2.052m. As stated above in this report, this is largely attributable to the application of a council-wide 5% staff saving target, which is not fully deliverable within ERE due to the structure of staffing costs. A substantial proportion of staff are funded through external grants, capital programmes, or income-generating activities, limiting the ability to realise these savings.

- 1.10. The position is further impacted by the £653,000 Digital Transformation saving which remains undelivered and will need to be delivered through the Service Modernisation Programme.

### **Wellbeing and Climate**

- 1.11. Forecasting an overspend of £1.341m. This is mainly due to the £1.132m overspend in Leisure services and £209,000 overspend in Parks and Events. The Leisure overspend reflects a combination of salary harmonisation costs and income shortfalls against targets, plus in Parks the underperforming of Events income against the income targets.
- 1.12. Additionally, there is foregone income linked to the delays in lease agreements in commercial property income where a backlog in lease agreements being reviewed is constraining income collection and impacting adversely on the Directorate's bad debt provision.

### **Corporate & Customer Services**

- 1.13. Forecasting an underspend of £20,000. This is a net underspend based on underspends in Debt Management service due to staff vacancies. Revenues service was awarded £107,000 permanent growth for increased capacity to improve income collection. Funding for subsequent years will be considered as part of the budget setting process in 2027/28.
- 1.14. Customer service was awarded one-off additional budget of £380,000 to increase capacity to remove the backlog and to implement the restructure over the coming months.

### **Transport and Travel**

- 1.15. Forecasting an overspend of £253,000. The overspend relates to unachieved savings target relating to New Roads and Street Works Act enforcement activity. Management actions are being taken to mitigate these pressures and remove the projected overspend during this financial year.

### **Planning and Building Standards**

- 1.16. Forecasting to spend to budget. The assumption is that income targets for Planning, Land Charges and Building Standards will be achieved. These targets will be closely monitored against actual income received during the year.

## ENVIRONMENT & RESIDENT EXPERIENCE, HOUSING BENEFIT (HB)

1.17. The table below shows the full Housing Benefit forecast which is on budget at Quarter 1.

| Management Area                                      | Revised<br>2026/27<br>Budget | Total<br>Full<br>Year<br>Forecast | Base Budget<br>(over/under-<br>spend) | Non<br>Delivery<br>of<br>Savings | Q3 Total<br>Variance |
|------------------------------------------------------|------------------------------|-----------------------------------|---------------------------------------|----------------------------------|----------------------|
|                                                      | £'000                        | £'000                             | £'000                                 | £'000                            | £'000                |
| <b>ENVIRONMENT &amp; RESIDENT<br/>EXPERIENCE, HB</b> | <b>1,336</b>                 | <b>1,336</b>                      | <b>0</b>                              | <b>0</b>                         | <b>0</b>             |
| Rent Rebate (Non HRA)                                | (496)                        | (496)                             | 0                                     | 0                                | 0                    |
| Rent Allowances                                      | 1,627                        | 1,627                             | 0                                     | 0                                | 0                    |
| HRA Rent Rebates                                     | 205                          | 205                               | 0                                     | 0                                | 0                    |

1.18. The Housing Benefit budget is forecasting to spend to budget.

1.19. £398,000 additional budget was provided to increase capacity and to remove the current backlog, which is reducing the value of overpayments (debt) and minimise the Local Authority Error rate and subsidy loss. The service is in the process of recruiting to these additional posts.

### **2026/27 Savings**

1.20. Against a full year savings target of £1.3m, the directorate are forecasting 80% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

| Title/Description of Savings                                                                                                                                         | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of<br>2026/27<br>Saving) | Comment on Delivery RAG Status                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Additional income from HGV Locations/Box Junctions                                                                                                                   | (90)                                         | (90)                                                                                  | 0                                         | Green                                                                       | No new schemes in the Highways programme currently - review existing box junctions and bus lanes underway with a view to install new cameras for enforcement. |
| Increased income from New Roads & Street Works Act (NRSWA) enforcement activity                                                                                      | (250)                                        | 0                                                                                     | (250)                                     | Green                                                                       |                                                                                                                                                               |
| New Traffic Schemes                                                                                                                                                  | (300)                                        | (300)                                                                                 | 0                                         | Green                                                                       | Subject to Cabinet discussion and statutory consultation. The service is exploring a number of mitigating options                                             |
| Savings from Taranto re-tender (including RingGo)                                                                                                                    | (50)                                         | (50)                                                                                  | 0                                         | Green                                                                       | Initial contract negotiations to commence subject to discussions with legal.                                                                                  |
| Commercial Waste - Customer base increase.                                                                                                                           | (82)                                         | (82)                                                                                  | 0                                         | Blue                                                                        |                                                                                                                                                               |
| Private sector Housing Compliance                                                                                                                                    | (13)                                         | (13)                                                                                  | 0                                         | Green                                                                       |                                                                                                                                                               |
| Waste Minimisation - savings to the NLWA levy contribution rate and operational savings post the current contract (excluding any impact from the new waste facility) |                                              | 0                                                                                     | 0                                         | Green                                                                       |                                                                                                                                                               |
| Convert Markfield sports area to 3G AWP and establish a further AWP at another site                                                                                  | (25)                                         | (25)                                                                                  | 0                                         | Green                                                                       | Project progressing in year to ensure new income targets this year and next year can be delivered.                                                            |
| Crematorium Lease and Parks Property increases                                                                                                                       | (19)                                         | (19)                                                                                  | 0                                         | Green                                                                       | Contractual increase in income.                                                                                                                               |
| Additional income from events in parks                                                                                                                               | (50)                                         | (50)                                                                                  | 0                                         | Amber                                                                       | Pipeline of events in place for the summer but shortfall in income against this target, as in previous years.                                                 |
| Introduction of dog walking licences for 4 or more dogs                                                                                                              | (1)                                          | (1)                                                                                   | 0                                         | Green                                                                       | Dependent on new Arcus digital system. Can be delivered with overachievement on other income (tennis courts)                                                  |
| New River Sports Centre - cost reductions                                                                                                                            | (34)                                         | (34)                                                                                  | 0                                         | Amber                                                                       | Part of the commercialisation plan for leisure -work underway to review outstanding lease negotiations and                                                    |

| Title/Description of Savings                                                                                  | 2026/27<br>FY<br>Savings<br>Target<br>£'000s | 2026/27<br>Projected<br>Full Year<br>Savings<br>Delivery<br>UP TO<br>TARGET<br>£'000s | 2026/27<br>Shortfall<br>against<br>target | RAG<br>Service<br>Saving<br>Status<br>(Delivery<br>of<br>2026/27<br>Saving) | Comment on Delivery RAG Status                                                                                                                                                                                 |
|---------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                               |                                              |                                                                                       |                                           |                                                                             | prioritise alongside wider work on property leave and rent reviews                                                                                                                                             |
| Events Income Increases                                                                                       | (25)                                         | (25)                                                                                  | 0                                         | Amber                                                                       | Pipeline of events in place for the summer but shortfall in income against this target, as in previous years.                                                                                                  |
| Purchase large mowing equipment and utility vehicles which have traditionally been hired on a seasonal basis. | (20)                                         | (20)                                                                                  | 0                                         | Amber                                                                       | Due to delays in the procurement this saving is a pressure this year but is being mitigated via other controllable expenditure. The saving will be fully achieved in 27/28.                                    |
| Reintroduce Tennis Court Charging                                                                             | (5)                                          | (5)                                                                                   | 0                                         | Green                                                                       | This item overachieved in the last financial year and is forecast to do so again in 26/27                                                                                                                      |
| CCTV income generation - Charge for insurance claims using CCTV footage                                       | (48)                                         | (48)                                                                                  | 0                                         | Green                                                                       |                                                                                                                                                                                                                |
| Leisure centre savings and increased income through delivery of commercialisation plan following insourcing   |                                              | 0                                                                                     | 0                                         | Green                                                                       | Leisure commercialisation plan in place to meet income targets for this and future years.                                                                                                                      |
| Reduction in Housing Benefit costs for supported accommodation                                                | (200)                                        | (200)                                                                                 | 0                                         | Green                                                                       | £1.5m savings delivered to date. Work continues with Housing providers to migrate the management arrangements to Registered Providers. A number of schemes are in progress which will deliver required savings |
| Cost reductions from increase in Council Tax e-billing take up                                                | (63)                                         | (63)                                                                                  | 0                                         | Amber                                                                       | Savings not delivered as yet, work to encourage take up being progressed. Postage cost pressures are contributing to challenge                                                                                 |
| <b>Total savings to be delivered</b>                                                                          | <b>(1,275)</b>                               | <b>(1,025)</b>                                                                        | <b>(250)</b>                              | <b>Amber</b>                                                                |                                                                                                                                                                                                                |

## ERE Council Tax Reduction Scheme Savings

| Title/Description of Savings                                                            | 2026/27 FY Savings Target £'000s | 2026/27 Projected Full Year Savings Delivery UP TO TARGET £'000s | 2026/27 Shortfall against target | RAG Service Saving Status (Delivery of 2026/27 Saving) | Comment on Delivery RAG Status           |
|-----------------------------------------------------------------------------------------|----------------------------------|------------------------------------------------------------------|----------------------------------|--------------------------------------------------------|------------------------------------------|
| Reduced costs of the Council Tax Reduction Scheme for application of the current policy | (2,000)                          | (2,000)                                                          | 0                                | Green                                                  | Savings on track to be delivered in full |
| <b>Total savings to be delivered</b>                                                    | <b>(2,000)</b>                   | <b>(2,000)</b>                                                   | <b>0</b>                         | <b>Green</b>                                           |                                          |

## Capital Forecasts

| Sch em e Ref. No. | Scheme Name                    | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend ) / Overspend (£'000) | Capital Slippag e (Please update, if require d) | Budget Variance (Underspend) / Overspe nd (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                  |
|-------------------|--------------------------------|-----------------------------------------------------|-------------------------------------------|---------------------------------------------------|-------------------------------------------------|---------------------------------------------------|-----------------------|---------------------|----------------------|-----------------------------------------------------------------------------------------------------------|
| 301               | Street Lighting                | 1,000                                               | 1,000                                     | 0                                                 |                                                 | 0                                                 | Green                 | Green               | Green                | On track to fully spend                                                                                   |
| 302               | Borough Roads                  | 6,000                                               | 6,000                                     | 0                                                 |                                                 | 0                                                 | Green                 | Green               | Green                | On track to fully spend                                                                                   |
| 303               | Structures (Highways)          | 1,027                                               | 1,027                                     | 0                                                 |                                                 | 0                                                 | Green                 | Green               | Green                | On track to fully spend                                                                                   |
| 304               | Flood Water Management         | 807                                                 | 807                                       | 0                                                 |                                                 | 0                                                 | Green                 | Green               | Green                | On track to fully spend                                                                                   |
| 305               | Borough Parking Plan           | 395                                                 | 395                                       | 0                                                 |                                                 | 0                                                 | Green                 | Green               | Green                | On track to fully spend                                                                                   |
| 307               | CCTV                           | 0                                                   | 0                                         | 0                                                 |                                                 | 0                                                 |                       |                     |                      | This scheme has ceased & the £13,000 spend will be journaled back to the relevant revenue cost code       |
| 309               | Local Implementation Plan(LIP) | 1,200                                               | 1,200                                     | 0                                                 |                                                 | 0                                                 | Green                 | Green               | Green                | On track to fully spend                                                                                   |
| 310               | Developer S106 / S278          | 509                                                 | 509                                       | 0                                                 |                                                 | 0                                                 | Amber                 | Green               | Green                | Schemes are fully funded by S278/106 agreements. Forecast spend for 26/27 is £509,000,                    |
| 311               | Parks Asset Management:        | 820                                                 | 820                                       | (0)                                               |                                                 | (0)                                               | Green                 | Amber               | Green                | Various project deliverables on track although may be some potential delays due to necessary permissions. |

| Sch<br>em<br>e<br>Ref.<br>No. | Scheme Name                            | 2026/27<br>Full year<br>Revised<br>Budget<br>@ Qtr.<br>One<br>(£'000) | 2026/27<br>Qtr. One<br>Forecast<br>Outturn<br>(£'000) | Budget<br>Variance<br>(Underspend<br>) / Overspend<br>(£'000) | Capital<br>Slippag<br>e<br>(Please<br>update,<br>if<br>require<br>d) | Budget<br>Variance<br>(Unders<br>pend) /<br>Overspe<br>nd<br>(£'000) | RAG<br>Status<br>on:<br>Budget | RAG<br>Status<br>on:<br>Time | RAG<br>Status<br>on:<br>Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                                           |
|-------------------------------|----------------------------------------|-----------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------|--------------------------------|------------------------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 313                           | Active Life in Parks:                  | 2,065                                                                 | 2,064                                                 | (1)                                                           |                                                                      | (1)                                                                  | Green                          | Amber                        | Green                         | Projects on track with key on start dates for many elements in place. Consultation on new schemes commencing after school summer holidays.                                                                                                                                                                                                                                                                         |
| 314                           | Parkland Walk Bridges                  | 697                                                                   | 697                                                   | (0)                                                           |                                                                      | (0)                                                                  | Amber                          | Amber                        | Amber                         | Project has three deliverables this year, preparation of designs and contracts for the Stapleton Hall bridge, works to reduce stone throwing on St James Lane Viaduct and resurfacing of some priority areas of the walk.                                                                                                                                                                                          |
| 322                           | Finsbury Park                          | 500                                                                   | 0                                                     | (500)                                                         |                                                                      | (500)                                                                | Red                            | Red                          | Red                           | Due to the reduction in the number of events in Finsbury Park this year there is reduced income and therefore very limited opportunities for capital investment.                                                                                                                                                                                                                                                   |
| 325                           | Parks Vehicles                         | 674                                                                   | 0                                                     | (674)                                                         |                                                                      | (674)                                                                | Green                          | Green                        | Green                         | Vehicle procurement underway                                                                                                                                                                                                                                                                                                                                                                                       |
| 328                           | Street & Greenspace Greening Programme | 191                                                                   | 16                                                    | (175)                                                         |                                                                      | (175)                                                                | Green                          | Green                        | Green                         | Projects underway to fully spend budget . Tree planting takes place Autumn / Winter                                                                                                                                                                                                                                                                                                                                |
| 332                           | Disabled Bay/Blue Badge                | 80                                                                    | 80                                                    | 0                                                             |                                                                      | 0                                                                    | Green                          | Green                        | Green                         | On track to fully spend                                                                                                                                                                                                                                                                                                                                                                                            |
| 333                           | Waste Management                       | 419                                                                   | 312                                                   | (107)                                                         | 107                                                                  | 0                                                                    |                                |                              |                               | 2 of the 3 food waste vehicles (214k) are due to be delivered around March 2027. The 3rd vehicle (107k slippage) will be delivered 27/28. Meanwhile, capital expenditure on waste containment (50k + 48k) is currently as profiled.                                                                                                                                                                                |
| i335                          | Streetspace Plan                       | 2,435                                                                 | 2,435                                                 | 0                                                             |                                                                      | 0                                                                    | Green                          | Green                        | Green                         | Progress and delivery are subject to approval following engagement and statutory consultation on individual schemes over the programme; any underspend will need to be carried forward as this is fully funded through Strategic CIL                                                                                                                                                                               |
| 336                           | New River Sports & Fitness             | 1,384                                                                 | 1,384                                                 | 0                                                             |                                                                      | 0                                                                    | Green                          | Amber                        | Green                         | Underspend from 2025/26 due to project slippage as limited resources and availability to meet original timeline. Project now in full progress with feasibility study underway. Match funding confirmed from Governing bodies therefore committed to proceed with the project to improve the racket offer and athletics provisions to fulfil partner commitments and MTFS targets. Full budget allocation required. |

| Sch<br>e<br>Ref.<br>No. | Scheme Name                                         | 2026/27<br>Full year<br>Revised<br>Budget<br>@ Qtr.<br>One<br>(£'000) | 2026/27<br>Qtr. One<br>Forecast<br>Outturn<br>(£'000) | Budget<br>Variance<br>(Underspend<br>)/ Overspend<br>(£'000) | Capital<br>Slippag<br>e<br>(Please<br>update,<br>if<br>require<br>d) | Budget<br>Variance<br>(Unders<br>pend) /<br>Overspe<br>nd<br>(£'000) | RAG<br>Status<br>on:<br>Budget | RAG<br>Status<br>on:<br>Time | RAG<br>Status<br>on:<br>Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                            |
|-------------------------|-----------------------------------------------------|-----------------------------------------------------------------------|-------------------------------------------------------|--------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------|--------------------------------|------------------------------|-------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 338                     | Road Danger Reduction                               | 910                                                                   | 910                                                   | 0                                                            |                                                                      | 0                                                                    | Green                          | Green                        | Green                         | On track to fully spend                                                                                                                                                                                                                                                                                                                                                                             |
| 341                     | Leisure Services                                    | 2,934                                                                 | 2,934                                                 | 0                                                            |                                                                      | 0                                                                    | Green                          | Amber                        | Green                         | Underspend from 2025/26 due to project slippage, caused by other projects and limited resources. Gym project 85% complete with contractual commitments in place. Business Case planned for Sept Strategic Capital Board to finalise 2026/27 delivery, due to commence in Nov 2027 to further improvements to ensure centres meet targets. Full budget allocation required to cover projected costs. |
| 343                     | Tottenham Parks                                     | 1,327                                                                 | 1,327                                                 | 0                                                            |                                                                      | 0                                                                    | Green                          | Amber                        | Green                         | Works commence on site at 4 project sites (Bruce Castle Park, Downhills Park, Lordship Rec and Markfield Park) in September, with a view to completion by October/November. White Hart Lane remains yet to be retendered so spend will be later in the year or slip into the following year. Retentions for each project need to be carried forward into 2027/28.                                   |
| 345                     | Replacement Parks and Housing Machinery             | 250                                                                   | 0                                                     | (250)                                                        |                                                                      | (250)                                                                | Red                            | Green                        | Green                         | Procurement in progress and will be completed prior to Christmas                                                                                                                                                                                                                                                                                                                                    |
| 346                     | Waste Vehicles and Bins                             | 23,660                                                                | 8,605                                                 | (15,055)                                                     | 9,582                                                                | (5,473)                                                              |                                |                              |                               |                                                                                                                                                                                                                                                                                                                                                                                                     |
| 347                     | The Moselle Brook                                   | 1,100                                                                 | 1,100                                                 | 0                                                            |                                                                      | 0                                                                    | Amber                          | Green                        | Green                         | Bid submitted to DfT for funding; the outcome of this will determine what proportion of council funding is required.                                                                                                                                                                                                                                                                                |
| 119                     | School Streets                                      | 320                                                                   | 320                                                   | 0                                                            |                                                                      | 0                                                                    | Green                          | Green                        | Green                         | On track to fully spend                                                                                                                                                                                                                                                                                                                                                                             |
| 452                     | Low Carbon Zones                                    | 113                                                                   | 0                                                     | (113)                                                        |                                                                      | (113)                                                                |                                |                              |                               | Scheme to be developed during 2026/27.                                                                                                                                                                                                                                                                                                                                                              |
| 401<br>4                | Walking and Cycling Action Plan (WCAP) LTN delivery | 982                                                                   | 982                                                   | 0                                                            |                                                                      | 0                                                                    | Green                          | Green                        | Green                         | This is funded through Strategic CIL. Progress and delivery dependant on approvals and engagement and statutory consultation outcomes on individual schemes over the programme; any underspend can be carried forward to 27/28                                                                                                                                                                      |

| Sch<br>em<br>e<br>Ref.<br>No.                    | Scheme Name                                                                      | 2026/27<br>Full year<br>Revised<br>Budget<br>@ Qtr.<br>One<br>(£'000) | 2026/27<br>Qtr. One<br>Forecast<br>Outturn<br>(£'000) | Budget<br>Variance<br>(Underspend<br>) / Overspend<br>(£'000) | Capital<br>Slippag<br>e<br>(Please<br>update,<br>if<br>require<br>d) | Budget<br>Variance<br>(Unders<br>pend) /<br>Overspe<br>nd<br>(£'000) | RAG<br>Status<br>on:<br>Budget | RAG<br>Status<br>on:<br>Time | RAG<br>Status<br>on:<br>Scope | Scheme Progress Comments                                                                                                                                                                                                       |
|--------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------|--------------------------------|------------------------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 401<br>5                                         | Walking and Cycling<br>Action Plan (WCAP)<br>Strategic cycle route<br>delivery   | 977                                                                   | 977                                                   | 0                                                             |                                                                      | 0                                                                    | Green                          | Green                        | Green                         | This is funded through Strategic CIL. Progress and delivery dependant on approvals and engagement and statutory consultation outcomes on individual schemes over the programme; any underspend can be carried forward to 27/28 |
| 401<br>6                                         | Walking and Cycling<br>Action Plan (WCAP)<br>Cycle Parking<br>(Hangers) delivery | 236                                                                   | 236                                                   | 0                                                             |                                                                      | 0                                                                    | Green                          | Green                        | Green                         | On track to fully spend                                                                                                                                                                                                        |
| <b>Environment &amp; Resident<br/>Experience</b> |                                                                                  | <b>53,012</b>                                                         | <b>36,137</b>                                         | <b>(16,875)</b>                                               | <b>9,689.00</b>                                                      | <b>(7,186)</b>                                                       |                                |                              |                               |                                                                                                                                                                                                                                |

**Appendix 1g – HOUSING REVENUE ACCOUNT (HRA)**

| <b>HRA BUDGET 2026/27 - Q1</b>                     | <b>2026/27 Revised Budget</b> | <b>Q1 2026/27 YTD Budget</b> | <b>Q1 2026/27 YTD Actual</b> | <b>Q1 2026/27 YTD Var.</b> | <b>Q1 2026/27 Full Year Forecast</b> | <b>Q1 2026/27 Full Year Forecast Variance</b> |
|----------------------------------------------------|-------------------------------|------------------------------|------------------------------|----------------------------|--------------------------------------|-----------------------------------------------|
|                                                    | <b>£000's</b>                 | <b>£000's</b>                | <b>£000's</b>                | <b>£000's</b>              | <b>£000's</b>                        | <b>£000's</b>                                 |
| <b>Housing Revenue Account (HRA) - Income</b>      | (159,071)                     | (42,604)                     | (34,415)                     | 8,189                      | (148,857)                            | 10,213                                        |
| <b>Housing Revenue Account (HRA) - Expenditure</b> | 159,071                       | 22,594                       | 21,354                       | (1,240)                    | 152,335                              | (6,735)                                       |
| <b>HRA - ( Budgeted Surplus)</b>                   | -                             | <b>(20,010)</b>              | <b>(13,061)</b>              | <b>6,948</b>               | <b>3,478</b>                         | <b>3,478</b>                                  |

- 1.1. The table above shows the provisional HRA outturn position followed by more detailed explanations for any under or overspends in the year.
- 1.2. The HRA are projecting a £3.5m overspend in Quarter 1 of 2026/27.

**HOUSING REVENUE ACCOUNT (HRA) - Variance £3.478m**

- 1.3. At Quarter 1 the HRA is forecasting a net under recovery of income mainly due to a forecast higher than budgeted level of void properties throughout the year. The income profile was adjusted for a 2% void rate for 2026/27 and represents a challenging target given levels of voids through decant programmes, increased stock turnover and the acquisition programme bringing in additional units. The total net under recovery forecast for this year is £10.213m.
- 1.4. There is an improvement plan to increase void turnaround and process management. Additional senior management oversight to work across housing and additional contractor capacity to substantially increase the number of voids brought back into use each month will have an impact from September. Improved efficiency will reduce void periods and therefore income loss. However, it is likely that voids targets will need to be reviewed mid-year as better data becomes available.
- 1.5. Repairs and Compliance are currently forecasting an adverse position of £37,514,370, against a budget of £37,466,080 resulting in a potential overspend of £48,290.
- 1.6. This projected adverse outturn is due to continued historic/backlog repair pressures, contractor liabilities, and historic accrual adjustments, increasing asbestos and survey activity and current delays in repairs capitalisation.
- 1.7. The position also reflects several vacant posts which are helping to minimise overspend. Ongoing budget review and management scrutiny including, improved monthly capitalisation processes, and the programmed reduction of the repairs and voids backlogs using existing supply chains, aim to ensure all operations are contained within the allocated budget.
- 1.8. The Housing Management service is currently forecasting an underspend of £544,745 to year end against a budget of £19,642,230. This is largely arising due to Tenancy Services and Support & Wellbeing Services reorganisations and recruitment delays. It is anticipated that further recruitment over the coming months will ensure gaps in services for residents are resolved and the underspend will decrease.

- 1.9. The forecast for borrowing costs includes an assumed level of grants from the GLA for the Housing Delivery Schemes and the acquisitions known at the time the budget was set in March 2026. However this will remain under review and with ongoing discussions with the GLA as schemes and acquisitions progress during the year.

**Housing Revenue Account**  
**HRA) Budget Q1 2026/27**

| HRA BUDGET 2026/27 - Q1                  | 2026/27<br>Revised<br>Budget | Q1<br>2026/27<br>YTD<br>Budget | Q1<br>2026/27<br>YTD<br>Actual | Q1<br>2026/27<br>YTD<br>Var. | Q1<br>2026/27<br>Full Year<br>Forecast | Q1<br>2026/27<br>Full Year<br>Forecast<br>Variance |
|------------------------------------------|------------------------------|--------------------------------|--------------------------------|------------------------------|----------------------------------------|----------------------------------------------------|
|                                          | £000's                       | £000's                         | £000's                         | £000's                       | £000's                                 | £000's                                             |
| <b>Service Charge Income - Hostels</b>   | (359)                        | (81)                           | (66)                           | 15                           | (312)                                  | 47                                                 |
| <b>Rent - Hostels</b>                    | (1,642)                      | (369)                          | (289)                          | 80                           | (1,404)                                | 238                                                |
| <b>Rent - Dwellings</b>                  | (118,853)                    | (26,701)                       | (24,746)                       | 1,955                        | (111,968)                              | 6,885                                              |
| <b>Rent - Garages</b>                    | (723)                        | (163)                          | (144)                          | 18                           | (650)                                  | 74                                                 |
| <b>Rent - Commercial</b>                 | (1,263)                      | (632)                          | (247)                          | 385                          | (861)                                  | 403                                                |
| <b>CBS - Lease Rental Income</b>         | (6,882)                      | -                              | 5,419                          | 5,419                        | (5,940)                                | 942                                                |
| <b>Income - Heating</b>                  | (1,333)                      | (299)                          | (195)                          | 104                          | (943)                                  | 390                                                |
| <b>Income - Light and Power</b>          | (1,526)                      | (343)                          | (331)                          | 12                           | (1,476)                                | 50                                                 |
| <b>Service Charge Income - Leasehold</b> | (11,048)                     | (10,548)                       | (10,549)                       | (1)                          | (10,549)                               | 499                                                |
| <b>Service Charge Supported Housing</b>  | (1,911)                      | (429)                          | (402)                          | 28                           | (1,787)                                | 124                                                |
| <b>Service Charge Income - Concierge</b> | (2,351)                      | (528)                          | (501)                          | 27                           | (2,230)                                | 122                                                |
| <b>Grounds Maintenance</b>               | (2,488)                      | (559)                          | (536)                          | 23                           | (2,397)                                | 91                                                 |
| <b>Caretaking</b>                        | (4,564)                      | (1,025)                        | (963)                          | 62                           | (4,392)                                | 171                                                |
| <b>Street Sweeping</b>                   | (4,126)                      | (927)                          | (865)                          | 62                           | (3,949)                                | 177                                                |
| <b>HRA Income</b>                        | <b>(159,071)</b>             | <b>(42,604)</b>                | <b>(34,415)</b>                | <b>8,189</b>                 | <b>(148,857)</b>                       | <b>10,213</b>                                      |
| <b>Housing Management</b>                |                              |                                |                                |                              |                                        |                                                    |
| <b>Hornsey</b>                           | 82                           | 20                             | -20                            | -41                          | 82                                     | 0                                                  |
| <b>TA Hostels</b>                        | 283                          | 71                             | -46                            | -117                         | 294                                    | 12                                                 |
| <b>Rent Accounts</b>                     | 0                            | 0                              | 0                              | 0                            | 0                                      | 0                                                  |
| <b>Under Occupation</b>                  | 191                          | 48                             | 15                             | -32                          | 191                                    | 0                                                  |
| <b>Repairs Cent Recharge</b>             | 2                            | 1                              | 2                              | 1                            | 2                                      | 0                                                  |
| <b>Responsive Repair - Hos</b>           | 434                          | 108                            | 22                             | -86                          | 747                                    | 313                                                |
| <b>Water Rates Payable</b>               | 35                           | 9                              | -103                           | -111                         | 35                                     | 0                                                  |
| <b>Other Rent Collection</b>             | 0                            | 0                              | 0                              | 0                            | 0                                      | 0                                                  |

|                             |                |                 |                 |                |                |                |
|-----------------------------|----------------|-----------------|-----------------|----------------|----------------|----------------|
| Energy Billing & Collection | 155            | 39              | 55              | 17             | 200            | 45             |
| Housing Management          |                |                 |                 |                |                |                |
| Recharge Energy             | 256            | 64              | 30              | -34            | 256            | 0              |
| Special Services Cleaning   | 2,465          | 397             | 283             | -113           | 2,465          | 0              |
| Special Service Ground      |                |                 |                 |                |                |                |
| Management                  | 5,316          | 886             | 761             | -125           | 4,535          | -781           |
| HRA Pest Control            | 2,133          | 0               | 17              | 17             | 2,133          | 0              |
| Estate Controlled Parking   | 345            | 86              | 88              | 1              | 300            | -45            |
| Managed Services            | 163            | 41              | 6               | -35            | 237            | 74             |
| Support People Payment      | 0              | 0               | -45             | -45            | 0              | 0              |
| Bad Debt Dwellings          | 1,404          | 0               | 0               | 0              | 1,404          | 0              |
| Bad Debt Prov – Leases      | 275            | 0               | 0               | 0              | 275            | 0              |
| Bad Debt Prov – Hostels     | 0              | 0               | 0               | 0              | 0              | 0              |
| HRA- Council Tax            | 1,900          | 475             | 81              | -394           | 1,900          | 0              |
| Supported Housing           |                |                 |                 |                |                |                |
| Central                     | 702            | 117             | 82              | -35            | 680            | -22            |
| Housing Delivery Team       | 540            | 135             | 785             | 650            | 1,090          | 550            |
| Anti Social Behav Service   | 741            | 0               | 34              | 34             | 741            | 0              |
| Interest Receivable         | -584           | 0               | 0               | 0              | -584           | 0              |
| Corporate democratic        |                |                 |                 |                |                |                |
| Core                        | 0              | 0               | 0               | 0              | 0              | 0              |
| Leasehold Payments          | 216            | 216             | 201             | -16            | 216            | 0              |
| Landlords Ins - TEN         | 408            | 408             | 510             | 102            | 510            | 102            |
| Landlords - NNDR            | 130            | 0               | 0               | 0              | 130            | 0              |
| Landlords Ins - LSHD        | 4,183          | 4,183           | 3,476           | -707           | 3,476          | -707           |
| Capital Financing Costs     | 31,919         | 0               | 0               | 0              | 27,630         | -4,289         |
| Depreciation - Dwellings    | 24,823         | 0               | 0               | 0              | 26,167         | 1,344          |
| Community Benefit So        | 0              | 0               | -114            | -114           | 0              | 0              |
| GF to HRA Recharges         | 2,926          | 0               | 0               | 0              | 2,926          | 0              |
| Estate Renewal              | 1,168          | 0               | 0               | 0              | 1,168          | 0              |
| Operational Dir Housing     |                |                 |                 |                |                |                |
| Service & Buil              | 14,106         | 478             | 562             | 83             | 13,895         | -212           |
| Housing Management          |                |                 |                 |                |                |                |
| Services                    | 19,642         | 4,789           | 4,695           | -93            | 19,097         | -545           |
| Housing Repairs &           |                |                 |                 |                |                |                |
| Compliance                  | 37,466         | 9,367           | 9,687           | 320            | 37,514         | 48             |
| Housing Asset               |                |                 |                 |                |                |                |
| Management                  | 127            | 32              | 21              | -11            | 119            | -8             |
| Housing Improvement         |                |                 |                 |                |                |                |
| Plan (HIP)                  | 1,156          | 289             | 268             | -20            | 1,156          | 0              |
| HRA budget for annual       |                |                 |                 |                |                |                |
| officer pay award           | 1,347          | 337             | 0               | -337           | 1,347          | 0              |
| Revenue Contribution to     |                |                 |                 |                |                |                |
| Capital Outlay - (RCCO)     | 2,615          | 0               | 0               | 0              | 0              | -2,615         |
| <b>HRA Expenditure</b>      | <b>159,071</b> | <b>22,594</b>   | <b>21,354</b>   | <b>(1,240)</b> | <b>152,335</b> | <b>(6,735)</b> |
|                             |                |                 |                 |                |                |                |
| <b>HRA - Income &amp;</b>   |                |                 |                 |                |                |                |
| <b>Expenditure</b>          | <b>-</b>       | <b>(20,010)</b> | <b>(13,061)</b> | <b>6,948</b>   | <b>3,478</b>   | <b>3,478</b>   |

## 2026/27 HRA Capital Position

| Scheme Ref. No. | Scheme Name                                | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------|--------------------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 202             | Aids & Adaptations HRA                     | 1,115                                               | 1,115                                     | (0)                                              |                                               | (0)                                              | Green                 | Green               | Green                | Procurement issues affecting delivery have now been resolved, and improvements to the procurement process have significantly reduced processing times and strengthened contractor appointments. We are in the final stages of appointing new contractors and are already seeing the benefits of these changes. Consequently, we are fully confident that programme delivery will accelerate as planned and that the full budget allocation will be realised this financial year.                                                                                                                                                                                                                                                                              |
| 550             | New Homes Acquisitions                     | 44,516                                              | 26,948                                    | (17,569)                                         |                                               | (17,569)                                         | Green                 | Green               | Green                | The pace of spend has been slowed as a consequence of the pre election period and the subsequent delay in new Cabinet approvals, this will gather pace across the remainder of the financial year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 551             | TA Acquisitions                            | 105,826                                             | 78,960                                    | (26,867)                                         |                                               | (26,867)                                         | Green                 | Amber               | Green                | With slippage on 2 block acquisitions into the 26/7 FY, we are expecting to complete on 82 homes to the end of Q2. Due to an aborted block acquisition that was to deliver 32 homes, team capacity and delays to the procurement of valuation and void works services, we expect to deliver a further 100- 120 homes this financial year and the budget has been adjusted accordingly. This does leave scope for any block acquisitions that come forward mid way through the year.                                                                                                                                                                                                                                                                           |
| 552             | Carbon Reduction Works (Affordable Energy) | 9,699                                               | 8,051                                     | (1,648)                                          |                                               | (1,648)                                          | Green                 | Amber               | Green                | Currently forecasting an underspend. Wave 3 projects are to be delivered through Partnering contracts which are still being mobilised. Delays on Coldfall scheme due to additional repair requirements identified after opening up.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 553             | Fire Safety Works                          | 8,183                                               | 10,627                                    | 2,444                                            |                                               | 2,444                                            | Red                   | Green               | Green                | Currently projecting a £2.444m overspend on the Capital Fire Safety budget. This is due to a revised projection of plus £1m in capacity to deliver fire door and fire safety works required. There is also an additional requirement to undertake structural surveys to large panel blocks on the Broadwater Farm Estate following feedback from the Building Safety Regulator which is expected to cost £300k. A further £1.1m of additional spend is due to the need to upgrade fire alarms to support revised evacuation strategies following new risk assessments, and the additional asbestos work to support all of the above. It is anticipated that this projected overspend can be accommodated by underspends in the Major Works Capital programme. |

| Scheme Ref. No.                    | Scheme Name                     | 2026/27 Full year Revised Budget @ Qtr. One (£'000) | 2026/27 Qtr. One Forecast Outturn (£'000) | Budget Variance (Underspend) / Overspend (£'000) | Capital Slippage (Please update, if required) | Budget Variance (Underspend) / Overspend (£'000) | RAG Status on: Budget | RAG Status on: Time | RAG Status on: Scope | Scheme Progress Comments                                                                                                                                                                                                                                                                      |
|------------------------------------|---------------------------------|-----------------------------------------------------|-------------------------------------------|--------------------------------------------------|-----------------------------------------------|--------------------------------------------------|-----------------------|---------------------|----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 554                                | Broadwater Farm Works           | 6,333                                               | 6,333                                     | (0)                                              |                                               | (0)                                              | Green                 | Amber               | Green                | Broadwater Farm major works is due to spend to budget this year. Time is amber as there is slippage in the demolition programme. The slippage in expenditure is covered by increased expenditure on the refurbishment programme were the scope has increased following further onsite surveys |
| 555                                | High Road West HRA              | 7,064                                               | 702                                       | (6,362)                                          |                                               | (6,362)                                          | Red                   | Red                 | Red                  | Budget line captures resourcing costs to rehouse residents on Love Lane Estate to support the delivery of High Road West HRA capital schemes. Capital scheme under review as part of wider review of scheme including direct delivery of HRW Phase 1A.                                        |
| 556                                | Northumberland Park -HRA        | 0                                                   | 0                                         | 0                                                |                                               | 0                                                | Red                   | Red                 | Red                  |                                                                                                                                                                                                                                                                                               |
| 557                                | Broadwater Farm New Build       | 24,619                                              | 24,619                                    | 0                                                |                                               | 0                                                | Green                 | Green               | Green                | There is no forecast variance being reported at this stage. Phase 1 has been completed and occupied, Phase 2 is currently on site with projected completion in Q1 2029, and Phase 3 is progressing through detailed design ahead of tender                                                    |
| 590                                | Major Works (Haringey Standard) | 69,015                                              | 58,643                                    | (10,372)                                         |                                               | (10,372)                                         | Green                 | Amber               | Green                | Currently forecasting an underspend against budget. The four partnering contracts are currently being mobilised with delivery now due to commence later this month. Works to HRBs subject to extended lead in times due to BSR Gateway timescales.                                            |
| 599                                | New Homes Build Programme       | 100,574                                             | 94,737                                    | (5,837)                                          |                                               | (5,837)                                          | Green                 | Green               | Green                | forecasting underspend - This was caused by a delay to the acquisition at Caxton Mayes which will now complete in July 2026                                                                                                                                                                   |
| <b>TOTAL HRA CAPITAL PROGRAMME</b> |                                 | <b>376,945</b>                                      | <b>310,734</b>                            | <b>(66,211)</b>                                  | <b>-</b>                                      | <b>(66,211)</b>                                  |                       |                     |                      |                                                                                                                                                                                                                                                                                               |

**Write off Summary Report - Quarter 1**

The Council makes every effort to collect all income due. However, in some circumstances it is appropriate to write off a debt when all forms of recovery action have been exhausted.

This quarterly report is for information purposes only, which details the debts that were approved for write off for the period 1<sup>st</sup> April 2026 to 30<sup>th</sup> June 2026 (**Q1**). These relate to delinquent accounts where all forms of recovery action had been fully exhausted. Debt write off categories are shown in the second table below, and include bankruptcy/insolvency and statute barred.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Legal advice, Court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Corporate Director of Finance and Resources under delegated authority and, where the value is £50,000 or above, the Cabinet Member for Finance and Corporate Services.

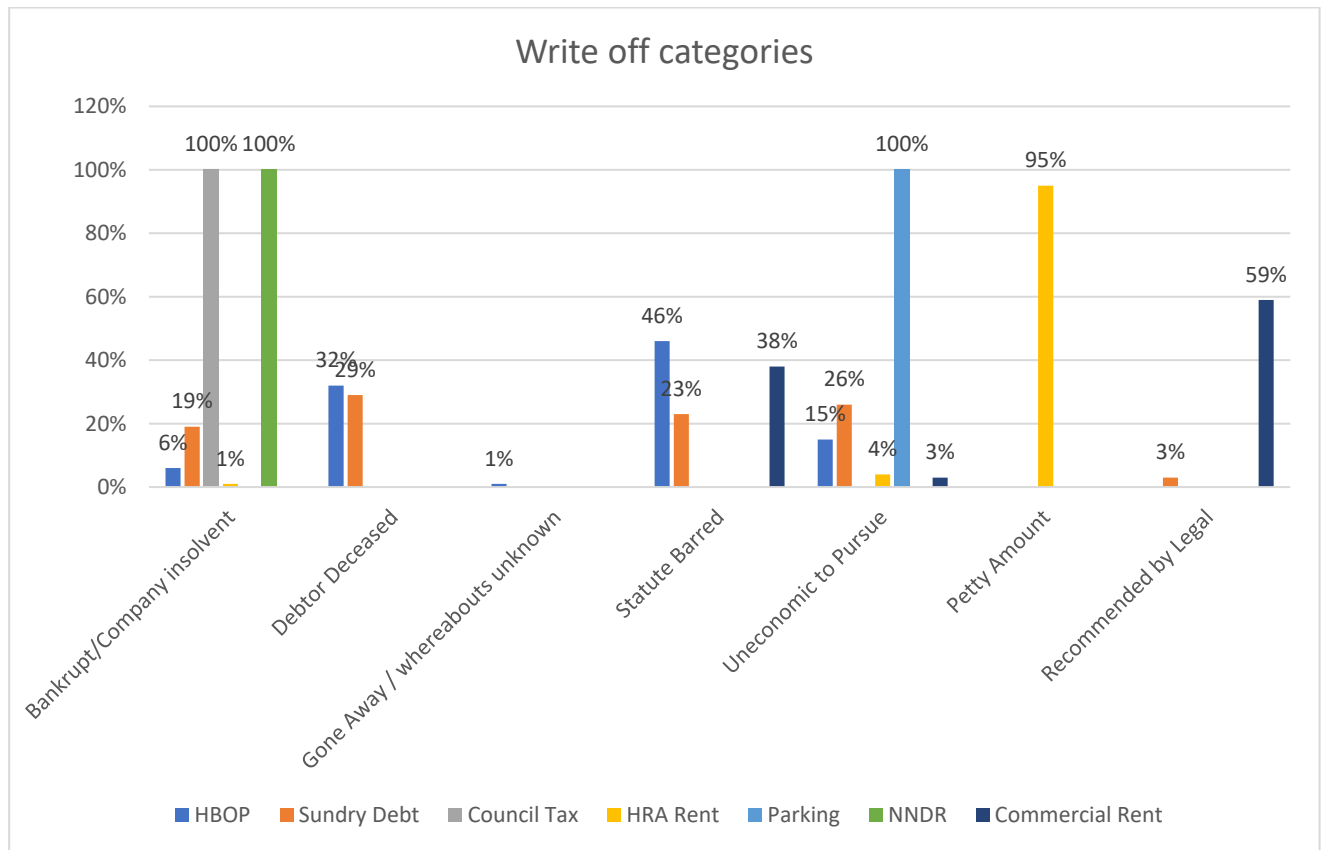
There is one write off for the quarter over £50,000 case for £101,465 for Adult Social Care (see appendix 6B) and in line with the Finance Regulations has been agreed by the Cabinet Member for Finance and Corporate Services.

All write offs have been adequately provided for in the Council's Bad Debt Provisions and therefore do not increase the forecast overspend.

The table below summarises the Q1 write off by service type, value and volume.

| Quarter 1 Write Off, Financial Period 1st April 2026 - 30th June 2026 |                    |                          |                                     |                    |              |                    |                                         |                    |                      |
|-----------------------------------------------------------------------|--------------------|--------------------------|-------------------------------------|--------------------|--------------|--------------------|-----------------------------------------|--------------------|----------------------|
| Service                                                               | Council Tax        | NNDR<br>(Business Rates) | HBOP (Housing Benefit Overpayments) | HRA Rent           | Leaseholder  | Commercial Rent    | Sundry Debt including Adult Social Care | Parking            | Total                |
| <b>Under £50k</b>                                                     | £149,766.63        | £120,761.25              | £115,205.24                         | £112,054.96        | £0.00        | £493,090.67        | £51,037.42                              | £956,925.00        | £1,998,841.17        |
| <b>Volume</b>                                                         | 13                 | 10                       | 79                                  | 182                | 0            | 29                 | 30                                      | 4725               | 5068                 |
| <b>Over £50k</b>                                                      | £0.00              | £0.00                    | £0.00                               | £0.00              | £0.00        | £0.00              | £101,465.00                             | £0.00              | £101,465.00          |
| <b>Volume</b>                                                         | 0                  | 0                        | 0                                   | 0                  | 0            | 0                  | 1                                       | 0                  | 1                    |
| <b>Total Value</b>                                                    | <b>£149,766.63</b> | <b>£120,761.25</b>       | <b>£115,205.24</b>                  | <b>£112,054.96</b> | <b>£0.00</b> | <b>£493,090.67</b> | <b>£152,502.42</b>                      | <b>£956,925.00</b> | <b>£2,100,306.17</b> |
| <b>Total Volume</b>                                                   | <b>13</b>          | <b>10</b>                | <b>79</b>                           | <b>182</b>         | <b>0</b>     | <b>29</b>          | <b>31</b>                               | <b>4725</b>        | <b>5069</b>          |

The category composition of the above write offs is shown below.



**Debt Write off exceeding £50,000**

All large businesses or organisations expect a certain level of income to become irrecoverable and therefore plan for some level of write-off. Occasionally, for a variety of reasons, debts do arise which become irrecoverable. Under Haringey's constitution, debts of £50,000 or more require the approval of the Cabinet member for Finance and Corporate Services.

The debt over £50,000, described below, has been approved for write off in this quarter. The Council's bad debt provisions are sufficient to cover the full value of this write-off and therefore does not impact on the forecast overspend position.

**£101,465.00:**

An Adult Social Care case where the family has insufficient means to repay the funds, legal action could jeopardise essential care arrangements, and Counsel has advised that any claim is likely statute-barred. Therefore, the decision was to formally close the debt recovery route based on Counsel's advice that any claim is statute-barred and recovery action would not be in the client's best interests.

**Virements for Cabinet Approval**  
**Transfers from Reserves &**  
**Contingencies (2025/26) -**  
**for noting**

| Period | Directorate                | Service/AD Area | Rev/ Cap | In year | Next year | Reason for budget changes | Description                                                                             |
|--------|----------------------------|-----------------|----------|---------|-----------|---------------------------|-----------------------------------------------------------------------------------------|
| 12     | Non Service Contingencies  | Housing         | Revenue  | 400,000 |           | Budget reallocation       | Transfer to contingency of Temporary Accommodation 2025-26 salary savings               |
| 12     | Culture, Museum & Archives | Culture         | Revenue  | 271,559 |           | Budget reallocation       | Drawdown from contingency to fund London Borough of Culture outturn expenditure 2025-26 |

**Transfers from Reserves &**  
**Contingencies (2026/27) -**  
**for noting**

| Period | Directorate                     | Service/AD Area | Rev/ Cap | In year   | Next year | Reason for budget changes | Description                                                      |
|--------|---------------------------------|-----------------|----------|-----------|-----------|---------------------------|------------------------------------------------------------------|
| 2      | Council wide                    | Various         | Revenue  | 4,300,000 | 4,300,000 | Budget reallocation       | Transfer to contingency of employer pension contribution savings |
| 3      | Culture, Strategy & Communities | Human Resources | Revenue  | 250,000   | 250,000   | Budget reallocation       | Transfer to contingency of HR Enabling Services saving           |
| 3      | Various                         | Various         | Revenue  | 685,210   | 685,210   | Budget reallocation       | Drawdown from Contingency to cover Senior Leadership Pay Award   |

**Virements for Approval (2026/27)**

| Period | Directorate                         | Service/AD Area                       | Rev/ Cap | In year    | Next year  | Reason for budget changes | Description                                                                                                             |
|--------|-------------------------------------|---------------------------------------|----------|------------|------------|---------------------------|-------------------------------------------------------------------------------------------------------------------------|
| 2      | Children Services                   | Children and Families                 | Revenue  | 592,090    | 592,090    | Budget realignment        | Reallocation of the Social Workers in Schools (SWIS) Grant to offset salary costs                                       |
| 2      | Environment & Resident Experience   | Community Safety, Waste & Enforcement | Revenue  | 503,600    | 503,600    | Budget realignment        | Reallocation of identified 5% Savings from the central management code to service budgets to better reflect expenditure |
| 2      | Environment & Resident Experience   | Benefits                              | Revenue  | 2,422,500  | 2,422,500  | Budget realignment        | Reallocation of the DWP Discretionary Housing Payment Grant following the discontinuation of funding                    |
| 2      | Environment and Resident Experience | Parking and Highways                  | Revenue  | 752,983    |            | Budget allocation         | Allocation of 2026-27 Mayor's Office for Policing and Crime (MOPAC) Grant                                               |
| 2      | Environment and Resident Experience | Planning and Building Standards       | Revenue  | 679,103    | 679,103    | Budget realignment        | Realignment of the Planning and Building Services budget to better reflect expenditure                                  |
| 3      | Adults, Health & Communities        | Adult Social Care                     | Revenue  | 10,422,900 | 10,422,900 | Budget realignment        | Realignment of the Adult Social Care and Better Care Fund budget to better reflect expenditure                          |

|   |                                     |                                          |         |             |             |                    |                                                                                                  |
|---|-------------------------------------|------------------------------------------|---------|-------------|-------------|--------------------|--------------------------------------------------------------------------------------------------|
| 3 | Adults, Health & Communities        | Adult Social Care / Housing Demand       | Revenue | 4,196,301   | 4,196,301   | Budget realignment | Budget transfer from ASC to Housing Demand with regard to the Business Support staff             |
| 3 | Children Services                   | Children and Families                    | Revenue | 570,000     | 570,000     | Budget realignment | Realignment of Childrens Director's budget to better reflect expenditure                         |
| 3 | Adults, Health & Communities        | Adult Social Care                        | Revenue | 250,000     | 250,000     | Budget realignment | Realignment of Adult Social Care budget following the closure of unused service areas            |
| 3 | Environment and Resident Experience | Parking and Highways                     | Revenue | 1,422,359   | 1,422,359   | Budget realignment | Realignment of Parking and Highways budget for 2026 -27 to better reflect income and expenditure |
| 3 | Housing Revenue Account             | Haringey Repairs Service                 | Revenue | 1,160,730   | 1,160,730   | Budget realignment | Realignment of budgets from Voids to Corporate voids to better reflect expenditure               |
| 3 | Housing Revenue Account             | Operational Director of Housing Services | Revenue | 1,265,880   | 1,265,880   | Budget realignment | Realignment of the salary budget to reflect the 2026-27 restructure                              |
| 3 | Schools and Learning                | Other Schools Support Services           | Revenue | 605,194     | 605,194     | Budget realignment | Realignment of budgets in Schools to match expenditure                                           |
| 3 | Children Services                   | Prevention & Early Intervention          | Revenue | 718,500     | 718,500     | Budget realignment | Realignment of 5% salary savings budget to relevant cost centres                                 |
| 3 | Housing Revenue Account             | Housing                                  | Revenue | 319,390     | 319,390     | Budget realignment | Realignment of Estate Services and Neighbourhood budgets to better reflect expenditure           |
| 3 | Dedicated Schools Grant             | School Block                             | Revenue | 2,708,219   | 2,708,219   | Budget allocation  | Allocation of the Central School Services Block DSG 2026-27 budget                               |
| 3 | DSG Management                      | High Needs Block                         | Revenue | 67,657,337  | 67,657,337  | Budget allocation  | Allocation of the SEND DSG Block 2026-27 budget                                                  |
| 3 | Dedicated Schools Grant             | Early Years                              | Revenue | 46,182,621  | 46,182,621  | Budget allocation  | Allocation of the Early Years Block grant for 2026-27                                            |
| 3 | Dedicated Schools Grant             | High Needs Block                         | Revenue | 154,165,141 | 154,165,141 | Budget allocation  | Allocation of the School's Block Grant for 2026-27                                               |

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| <b>Total 2024/25</b> |
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| <b>302,501,617</b> |
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| <b>301,077,075</b> |
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